



(NC 451)

In-Year Report of the Municipality

Mid-Year Budget & Performance Assessment for the period 1 July 2021 to 31 December 2021

Prepared in terms of Local Government: Municipal Finance Management Act No.56 of 2003; Municipal Budget and Reporting Regulations

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PART 1

1. GLOSSARY

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations – Money received from Provincial or National Government or other municipalities

AFS- Annual Financial Statements

Budget – The financial plan of the Municipality

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy

Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance

Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period

CFO - Chief Financial Officer

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services

Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared.

IDP – Integrated Development Plan. The main strategic planning document of the Municipality

KPI's – Key Performance Indicators. Measures of service output and/or outcome

MFMA – The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position

NT – National Treasury

Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages

Rates – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand

R&M – Repairs and maintenance on property, plant and equipment

SCM – Supply Chain Management

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget

Vote means one of the main segment into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and which specifies the total amount that is appropriated for the purpose of the department or functional area concerned.

Zero Based Budgeting means as opposed to incremental budgeting, zero-based budgeting means that each year's budget is drawn up independently from that of the previous year. This means that items are not included simply because they were in the previous budget. Each item has to be justified and motivated for and the purpose of each item is considered. All items in the capital are treated on a "zero-basis"

2. MAYOR'S REPORT

Purpose

To report to Council on progress on the implementation of the municipal budget in accordance with Services Delivery and Budget Implementation Plan and the performance outcomes in respect of the first six months of the 2021/22 financial year, and to recommend an adjustment budget.

Background

The Municipal Finance Management Act requires that the Mayor of a municipality must within 30 days after the end of each quarter, submit a report to Council on the implementation of the budget and the financial state of the municipality.

Whilst section 72 of the Municipal Finance Management Act requires that the Accounting Officer of a municipality must by 25 January each year, assess the performance of the municipality during the first half of the financial year and submit a report on such an assessment to the Mayor, National Treasury and Provincial Treasury.

The mid-term report and supporting tables of the municipality is prepared in accordance with the Municipal Budget and Reporting Regulations as per annexures to this report.

ANNUAL REPORT

The Draft Annual Report for the 2020/21 financial year will be completed after the audit for the 2020/2021 is finalized. The audit is still in progress and is expected to be finalized by the end of January. The Annual report 2020/2021 will then be presented to Council in February 2022.

The Draft Annual Report includes the Audited Financial Statements for 2020/21, the Audit report from the Office of the Auditor-General, information on the financial health of the Municipality and information on the financial performance of the Municipality.

The report will be referred to the oversight committee. Any problems and/or corrective actions identified in the oversight report by Council will be monitored and actioned for correction in the current financial year.

Conditional Grant Funding Management and Implementation

a) Municipal Infrastructure Grant (MIG)

The total MIG funding gazetted for 2021/22 financial year period is R 63 401m. As at 31 December 2021, an amount of R26,289m had been transferred to the municipality. Various projects were embarked on using the MIG funds such as the Water projects, Dry sanitation projects and internal roads projects.

It will then be necessary to review the MIG projects' implementation plan when considering the mid-year report, this will assist in ensuring that the municipality does not forfeit its MIG due to underspending.

b) Water Services infrastructure Grant (WSIG)

The total WSIG funding gazetted for 2021/22 financial year period is R 47 200m. As at 31 December 2021, an amount of R37,760m had been transferred to the municipality. The municipality uses the WSIG to fund the Water Project in various villages.

c) Expanded Public Works Programme (EPWP) Incentive Grant

During the 2021/22 financial year an amount of R1,126,m was gazetted and the municipality only received R788,000.00 as at 31 December 2021. The grant is used for fencing cemeteries projects at Heuningvlei, Makgaladi, Vanzylsrus, and Gahue. Total of 60 temporary workers were appointed for those projects.

Currently there are no challenges regarding implementation of the project.

d) Library Grant

The allocation for the municipality for the Library Services Grant for the financial year 2021/2022 is R

Municipality is still awaiting the transfers for the 2020/21 and 2021/22 from the Department of Sport, Arts and Culture (Northern Cape)

Library services is currently being funded by the municipality through Equitable share.

e) Integrated National Electrification Programme

Municipality received an INEP grant of R 1,5m from Department of Energy. Currently the municipality appointed service provider who developed and submitted a report for the feasibility and design for electrification of the Churchill Township establishment. The

design is to connect the Churchill Township establishment to Mothibistad grid. No expenditure has been incurred during the period July 2021– December 2021.

SDBIP Implementation

Service Delivery and Budget Implementation plan was developed and submitted to Council and relevant stakeholders.

The Finance department prepared a report complying with the financial requirements of MFMA section 71.

The mid-year budget statement 2021/22 financial year will be submitted to all legislated parties by the 25th January 2022. This report will be tabled at Council together with section 52 report on the 25th January 2022.

The outcomes of the above mentioned reports and reviews form the basis of the mid-year budget and performance assessment

HIGH LEVEL ASSESSMENT OF MFMA S71 FINANCIAL REPORTS FOR THE PAST 6 MONTHS

Against annual budget (original approved)

Overall Performance Information

DESCRIPTION	ORIGINAL BUDGET R'(000)	YTD BUDGET R'(000)	YTD ACTUALS R'(000)	ACTUALS VS ORIGINAL BUDGET %	YTD ACTUAL VS YTD BUDGET %
TOTAL REVENUE	278,759	139,380	98,372	35%	71%
TOTAL OPERATING EXPENDITURE	375,943	173,738	80415112	21%	42%
TOTAL CAPITAL EXPENDITURE	107,431	48,094	49,398	46%	103%
SURPLUS/(DEFICIT)	10,247	13,736	74,342	62%	

➤ Revenue

The figures presented above are billed amounts and not actual cash receipts. These are billed for property rates; service charges and interest charged for outstanding accounts

The revenue performance in terms of year-to-date actuals against the original budget is 35%. The revenue that is not performing well is property rates, electricity, water which are all below 90%.

Municipality resolved the long outstanding issues between the Farmers union regarding the tariffs for the farms. This resulted in a decline in the property rates billing after the correction was done on the farmers accounts.

The reduction in property rate income and electricity, sanitation service charges revenue will be effected in the Adjustments Budget to be tabled by the end of February 2022.

Last and current financial year we have not received the Library grant as per allocation from the Northern Cape Department of Sport and Culture. The Department has been sending the municipality back and forth on the reports. This has been finalized and they committed to transfer the grant which is still not done.

➤ **Operating Expenditure**

Actual expenditure is almost at 46% of the year-to-date budget. This is due to the following:

Employee related costs and Remuneration of Councillors

- Most of the travelling has been reduced due to most of the workshops and meetings being virtual. None of the budgeted vacant posts have been filled in the past 6 months.
- Some of the existing boreholes have been refurbished and less inventory has been procured during the period. This expenditure item will be continuously monitored in order to maintain the pattern of spending. The outcomes of budget performance for the period are well within the targets.

It is clear from the outcomes that adjustment to accommodate other matters will be necessary.

➤ **Capital Expenditure**

Current expenditure is 103% of the year to date. This implies that the municipality is within the budget and will definitely spend the allocation by the end of the financial year if the spending pattern is maintained.

➤ **Cash flows**

The municipality has a positive cash & cash equivalents balance of R 27 million at the end of the six months period. Investment balance of R 54.6 million.

High level SDBIP overall performance

The Midyear assessment is based on the reviewed top level service delivery budget implementation plans for the period 1 July 2021 to 31 December 2021.

The performance of Directorates and the assessment of the service delivery performance during the period under review are highlighted under Part 3.

Financial Problems or Risk Facing the Municipality

Financial problems or risk facing the municipality are

- a) The audit opinion is disclaimer for financial year 2019/2020
- b) Asset
- c) Non- compliance to legislation
- d) Going concern
- e) Unauthorised expenditure and irregular expenditure
- f) Internal control deficiencies
- g) Inability to collect revenue
- h) Unfunded budget

➤ Action Plan

The municipality developed an Audit action plan to address the audit findings by AG. CFO is the champion for the implementation of the Action Plan and coordinates all departments and sections, and ensures that work completed is tested against the recommendations made by the AGSA.

The MPAC plays an oversight role to hold management to account regularly on the progress made in dealing with the issues, whilst the internal audit and audit committee considers the report as submitted and validates the work by providing assurance to management on the effectiveness of the actions recommended in the action plan.

Municipality is receiving support form National Treasury through the MFIP (Municipal Finance Improvement Programme) to address the issues affecting the municipality

Provincial Treasury and SALGA are also continuously providing support through training and workshops to assist the municipality to address the risks mentioned above. provided the

municipality with the support of Provincial Treasury and the National Treasury will overcome those mentioned financial problems.

Monitoring and implementation of the capital project continues to receive attention. The municipal manager will continue to receive director's reports on each project to determine the project milestones and identify any possible risks for achieving the year end targets.

Other relevant information

The municipality's annual financial statements are still being audited and will be finalized by end of January 2022 as per indication from the AG.

Conclusion

The mid-year budget and performance assessment indicates that:

- 1 An adjustments budget for 2021/22 will be required, and this must be approved by Council by no later than 28th February 2022.
- 2 The revised SDBIP, which forms the basis for the mid-year performance assessments must include adjustments necessitated by a review of the predetermined objectives as highlighted by the Auditor General and adjustments as a result of the adjustments budget, will be approved by Council;

2. RESOLUTIONS

2.1 IN-YEAR REPORTS 2021/22-MID YEAR

This is the resolution that will be presented to Council when the In-Year Report is tabled:

RECOMMENDATIONS:

If the mid-year review is tabled in the municipal council resolutions dealing with at least the following matters must be prepared and presented as part of the documentation, as may be relevant

- a) Noting the monthly budget statement and any supporting documents;
- b) Noting the quarterly report on the implementation of the budget and the financial affairs for the municipality referred to in section 52(d) of the Act:

- c) Noting the mid-year budget and performance assessment referred to in section 72 of the Act;
- d) Noting the in-year reports of any municipal entities
- e) That a revised budget for 2021/22 be submitted to Council to accommodate all any other adjustments to the budget as well as the Revised Service Delivery Budget and Implementation Plan

3. EXECUTIVE SUMMARY

3.1 Introduction

As stated in the Mayor's Report the audited report for 2020/21FY of the municipality is disclaimer.

3.2 Performance against annual budget (original approved)

Operating Revenue by Source

The operating revenue performance in terms of year-to-date actuals is 35%. R40 539 million below year-to-date budgeted projections for December 2021.

Operating expenditure by type

Current expenditure is almost at 46% of the year-to-date budget. R80,425 million with R93 323m below the year to date budget.

Refer to Section 5 – Table C4 for further details on both revenue by source and expenditure by type.

Capital expenditure

Year-to-date expenditure on capital expenditure amounts to R 56 682 million or 53% of year-to-date budget..

Refer to Section 5 – Table C5 for more detail.

Cash flows

The municipality started the year with a positive cash & cash equivalents balance of R 28.5 million and closing balance of R 27million

Refer to section 5 – Supporting Table SC5 & SC9 on Section 7 for more detail on the cash position

Material Variance from SDBIP

Variances and deficiencies will be explained in terms of the SDBIP. The Service Delivery and Budget Implementation Plan (SDBIP) performance of the municipality is attached as Part 3 to this report. This report reflects the municipal performance on the non-financial information for the period 1 July 2021 to 31 December 2021.

Remedial or Corrective Steps

Remedial actions and corrective steps to be taken where financial problems are identified

Conclusion

Revenue by source compared to the budget is not performing better. Operating expenditure currently reflects a variance of 54% below YTD budget while capital expenditure is 5% above YTD budget.

An adjustments budget for 2021/22 will be required, and this must be approved by Council by no later than 28th February 2022.

- low collection rate of revenue
- reduces unauthorised expenditure
- To revise budget estimates of income and expenditure downwards, in view of the poor collection levels on rates and service charges.
- the utilisation of projected savings in one vote towards spending under another vote

5. IN-YEAR BUDGET STATEMENT TABLES

MONTHLY BUDGET STATEMENTS

5.1 Table C1: s71 Monthly Budget Statement Summary

The tables included in part 3 are from the section 71 December in-year monthly budget statement. The full year forecasts have been revised as part of the mid-year assessment. The revised forecasts will inform the adjustments that are to be tabled for Council approval.

NC451 Joe Morolong - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	77 710	36 359	36 359	3 354	13 332	18 180	(4 848)	-27%	36 359
Service charges	80 649	47 493	47 493	246	10 239	23 746	(13 507)	-57%	47 493
Investment revenue	7 900	1 250	1 250	223	2 431	625	1 806	289%	1 250
Transfers and subsidies	663 191	166 033	166 033	-	68 048	83 017	(14 969)	-18%	166 033
Other own revenue	21 218	27 624	27 624	715	4 322	13 812	(9 490)	-69%	27 624
Total Revenue (excluding capital transfers and contributions)	850 668	278 759	278 759	4 537	98 372	139 380	(41 008)	-29%	278 759
Employee costs	232 221	90 883	90 833	74	30 578	44 787	(14 208)	-32%	90 833
Remuneration of Councillors	25 387	8 577	8 627	-	5 040	4 317	723	17%	8 627
Depreciation & asset impairment	470 709	127 581	103 291	-	-	50 472	(50 472)	-100%	103 291
Finance charges	805	175	175	55	(41)	62	(103)	-166%	175
Inventory consumed and bulk purchases	70 068	28 216	28 216	1 406	5 253	14 108	(8 854)	-63%	28 216
Transfers and subsidies	17 188	-	-	-	-	-	-	-	-
Other expenditure	1 201 443	120 513	124 680	9 538	32 597	59 992	(27 395)	-46%	124 680
Total Expenditure	2 017 821	375 943	355 820	11 073	73 428	173 738	(100 310)	-58%	355 820
Surplus/(Deficit)	(1 167 153)	(97 184)	(77 060)	(6 536)	24 944	(34 358)	59 302	-173%	(77 060)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	361 887	107 431	107 431	-	17 611	53 715	###	-67%	107 431
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind all)	57 288	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(747 978)	10 247	30 371	(6 536)	42 555	19 357	23 197	120%	30 371
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	(747 978)	10 247	30 371	(6 536)	42 555	19 357	23 197	120%	30 371
Capital expenditure & funds sources									
Capital expenditure	(49 255)	310 098	331 349	24 422	67 519	154 440	(86 921)	-56%	331 349
Capital transfers recognised	(216 295)	107 431	107 431	14 729	49 398	48 094	1 304	3%	107 431
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	167 040	6 550	27 801	8 180	10 021	8 588	1 433	17%	27 801
Total sources of capital funds	(49 255)	113 981	135 232	22 909	59 419	56 682	2 737	5%	135 232
Financial position									
Total current assets	836 821	348 596	349 053	-	18 540	-	-	-	349 053
Total non current assets	4 953 485	1 802 273	1 823 523	-	59 419	-	-	-	1 823 523
Total current liabilities	228 739	56 196	56 196	-	40 175	-	-	-	56 196
Total non current liabilities	21 611	4 647	4 147	-	(58)	-	-	-	4 147
Community wealth/Equity	6 875 201	2 079 779	2 079 779	-	(4 713)	-	-	-	2 079 779
Cash flows									
Net cash from (used) operating	199 028	168 461	207 188	5 218	95 496	103 594	8 098	8%	207 188
Net cash from (used) investing	-	(113 981)	(113 981)	(26 106)	(68 093)	(56 990)	11 102	-19%	(113 981)
Net cash from (used) financing	-	119	119	59	59	40	(19)	-48%	119
Cash/cash equivalents at the month/year end	170 510	57 469	96 196	-	27 462	49 513	22 051	45%	93 326
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	6 857	7 109	6 890	2 999	4 431	11 637	7 063	280 544	327 529
Creditors Age Analysis									
Total Creditors	287	87	1	20	137	2	5 525	364	6 423

5.2 Table C2: Monthly Budget Statement – Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for

comparison purposes, regardless of the unique organizational structures used by the different institutions. The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

5.3 Table C3: Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Executive & Council; Budget and Treasury Office; Corporate Support Services; Community Services; Technical Services; Electrical Services; Water Unit and Planning & Development.

NC451 Joe Morolong - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06

Vote Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - Executive and Council	1	-	17 080	17 080	-	-	8 540	(8 540)	-100,0%	17 080
Vote 2 - Office Of The Municipal Manager		-	3 889	3 889	-	-	1 944	(1 944)	-100,0%	3 889
Vote 3 - LED, Development and Town Planning		289	3 622	3 622	-	9	1 811	(1 802)	-99,5%	3 622
Vote 4 - Corporate Services		53 844	33 146	33 146	0	551	16 573	(16 022)	-96,7%	33 146
Vote 5 - Technical Services		473 982	210 181	210 181	890	33 882	105 090	(71 208)	-67,8%	210 181
Vote 6 - Financial Services		741 627	100 795	100 795	3 641	81 095	50 397	30 698	60,9%	100 795
Vote 7 - Community Services		101	9 500	9 500	6	445	4 750	(4 305)	-90,6%	9 500
Vote 8 - COMMUNITY & SOCIAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	1 269 843	378 211	378 211	4 537	115 982	189 106	(73 123)	-38,7%	378 211
Expenditure by Vote										
Vote 1 - Executive and Council	1	25 111	17 064	17 114	423	7 052	8 380	(1 328)	-15,8%	17 114
Vote 2 - Office Of The Municipal Manager		31 933	3 889	3 889	13	1 268	1 892	(624)	-33,0%	3 889
Vote 3 - LED, Development and Town Planning		15 641	7 303	7 303	9	1 993	3 624	(1 631)	-45,0%	7 303
Vote 4 - Corporate Services		87 411	41 475	41 477	2 074	15 101	19 090	(3 990)	-20,9%	41 477
Vote 5 - Technical Services		546 755	102 042	102 233	2 696	23 113	50 750	(27 638)	-54,5%	102 233
Vote 6 - Financial Services		1 247 801	168 026	144 810	4 464	18 924	71 337	(52 413)	-73,5%	144 810
Vote 7 - Community Services		63 169	28 165	31 014	3 055	6 426	14 675	(8 249)	-56,2%	31 014
Vote 8 - COMMUNITY & SOCIAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	2 017 821	367 964	347 841	12 734	73 876	169 748	(95 873)	-56,5%	347 841
Surplus/ (Deficit) for the year	2	(747 978)	10 247	30 371	(8 197)	42 107	19 357	22 749	117,5%	30 371

Unauthorised expenditure by year end would occur either for the municipality as a whole if the adjusted budget for 'Total Expenditure by Vote' or if any of the individual budgets for any specific vote/s were overspent.

For the semester ended 31st December 2021, Corporate Services, reflect an over expenditure against the year-to-date budget forecasts.

5.4 Table C4: Monthly Budget Statement – Financial Performance (revenue and expenditure)

NC451 Joe Morolong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		77 710	36 359	36 359	3 354	13 332	18 180	(4 848)	-27%	36 359
Service charges - electricity revenue		22 460	16 478	16 478	230	4 586	8 239	(3 654)	-44%	16 478
Service charges - water revenue		49 764	21 282	21 282	(639)	1 722	10 641	(8 919)	-84%	21 282
Service charges - sanitation revenue		4 985	4 304	4 304	402	2 411	2 152	259	12%	4 304
Service charges - refuse revenue		3 440	5 429	5 429	253	1 521	2 715	(1 194)	-44%	5 429
Rental of facilities and equipment		100	10	10	6	29	5	24	478%	10
Interest earned - external investments		7 900	1 250	1 250	223	2 431	625	1 806	289%	1 250
Interest earned - outstanding debtors		17 060	10 699	10 699	644	3 655	5 350	(1 694)	-32%	10 699
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-
Transfers and subsidies		663 191	166 033	166 033	-	68 048	83 017	(14 969)	-18%	166 033
Other revenue		4 058	16 915	16 915	64	637	8 458	(7 820)	-92%	16 915
Gains		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		850 668	278 759	278 759	4 537	98 372	139 380	(41 008)	-29%	278 759
Expenditure By Type										
Employee related costs		232 221	90 883	90 833	74	30 578	44 787	(14 208)	-32%	90 833
Remuneration of councillors		25 387	8 577	8 627	-	5 040	4 317	723	17%	8 627
Debt impairment		1 007 602	27 452	27 452	-	-	13 726	(13 726)	-100%	27 452
Depreciation & asset impairment		470 709	127 581	103 291	-	-	50 472	(50 472)	-100%	103 291
Finance charges		805	175	175	55	(41)	62	(103)	-166%	175
Bulk purchases - electricity		43 228	7 008	7 008	-	1 907	3 504	(1 597)	-46%	7 008
Inventory consumed		26 840	21 208	21 208	1 406	3 347	10 604	(7 257)	-68%	21 208
Contracted services		94 637	39 777	43 691	5 325	15 269	20 786	(5 516)	-27%	43 691
Transfers and subsidies		17 188	-	-	-	-	-	-	-	-
Other expenditure		91 758	53 284	53 536	4 214	17 328	25 480	(8 153)	-32%	53 536
Losses		7 446	-	-	-	-	-	-	-	-
Total Expenditure		2 017 821	375 943	355 820	11 073	73 428	173 738	(100 310)	-58%	355 820
Surplus/(Deficit)		(1 167 153)	(97 184)	(77 060)	(6 536)	24 944	(34 358)	59 302	(0)	(77 060)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		361 887	107 431	107 431	-	17 611	53 715	(36 105)	(0)	107 431
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		57 288	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(747 978)	10 247	30 371	(6 536)	42 555	19 357			30 371
Taxation		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		(747 978)	10 247	30 371	(6 536)	42 555	19 357			30 371
Attributable to minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(747 978)	10 247	30 371	(6 536)	42 555	19 357			30 371
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		(747 978)	10 247	30 371	(6 536)	42 555	19 357			30 371

The year-to-date operating revenue actuals reflects an under collection of 35% of the year-to-date budget, a 29% below the target.

5.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

NC451 Joe Morolong - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06
December

Vote Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Executive and Council		–	–	3 000	–	–	750	(750)	-100%	3 000
Vote 2 - Office Of The Municipal Manager		–	–	–	–	–	–	–	–	–
Vote 3 - LED, Development and Town Planning		–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services		381	350	3 150	1 860	1 860	875	985	113%	3 150
Vote 5 - Technical Services		182 360	303 748	290 383	11 816	50 170	140 606	(90 437)	-64%	290 383
Vote 6 - Financial Services		711	–	14 851	6 320	7 820	3 713	4 107	111%	14 851
Vote 7 - Community Services		4 236	6 000	6 600	–	341	3 150	(2 809)	-89%	6 600
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Capital Multi-year expenditure	4,7	187 689	310 098	317 983	19 996	60 191	149 094	(88 903)	-60%	317 983
Single Year expenditure appropriation	2									
Vote 1 - Executive and Council		–	–	–	–	–	–	–	–	–
Vote 2 - Office Of The Municipal Manager		–	–	–	–	–	–	–	–	–
Vote 3 - LED, Development and Town Planning		–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services		150 652	–	–	–	–	–	–	–	–
Vote 5 - Technical Services		(387 596)	–	13 365	4 426	7 329	5 346	1 982	37%	13 365
Vote 6 - Financial Services		–	–	–	–	–	–	–	–	–
Vote 7 - Community Services		–	–	–	–	–	–	–	–	–
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Capital single-year expenditure	4	(236 944)	–	13 365	4 426	7 329	5 346	1 982	37%	13 365
Total Capital Expenditure		(49 255)	310 098	331 349	24 422	67 519	154 440	(86 921)	-56%	331 349
Capital Expenditure - Functional Classification										
Governance and administration		151 745	350	21 001	8 180	9 680	5 338	4 342	81%	21 001
Executive and council		–	–	3 000	–	–	750	(750)	-100%	3 000
Finance and administration		151 745	350	18 001	8 180	9 680	4 588	5 092	111%	18 001
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		4 236	6 000	6 600	–	341	3 150	(2 809)	-89%	6 600
Community and social services		4 236	6 000	6 600	–	341	3 150	(2 809)	-89%	6 600
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		(9 392)	77 158	77 158	1 851	13 981	38 279	(24 299)	-63%	77 158
Planning and development		–	–	–	–	–	–	–	–	–
Road transport		(9 392)	77 158	77 158	1 851	13 981	38 279	(24 299)	-63%	77 158
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		(195 843)	226 590	226 590	12 878	35 417	107 673	(72 256)	-67%	226 590
Energy sources		–	–	–	–	–	–	–	–	–
Water management		(202 080)	216 104	216 978	12 670	28 252	103 284	(75 032)	-73%	216 978
Waste water management		11 655	10 486	9 611	208	7 165	4 389	2 776	63%	9 611
Waste management		(5 419)	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional Classification	3	(49 255)	310 098	331 349	22 909	59 419	154 440	(95 021)	-62%	331 349
Funded by:										
National Government		(216 295)	107 431	107 431	14 729	49 398	48 094	1 304	3%	107 431
Provincial Government		–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–
Transfers recognised - capital		(216 295)	107 431	107 431	14 729	49 398	48 094	1 304	3%	107 431
Borrowing	6	–	–	–	–	–	–	–	–	–
Internally generated funds		167 040	6 550	27 801	8 180	10 021	8 588	1 433	17%	27 801
Total Capital Funding		(49 255)	113 981	135 232	22 909	59 419	56 682	2 737	5%	135 232

NC451 Joe Morolong - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - A - M06
December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital expenditure - Municipal Vote										
Expenditure of multi-year capital appropriation	1									
Vote 1 - Executive and Council		-	-	3 000	-	-	750	(750)	-100%	3 000
1.1 - [Name of sub-vote]										
Vote 2 - Office Of The Municipal Manager		-	-	-	-	-	-			-
2.1 - [Name of sub-vote]										
Vote 3 - LED, Development and Town Planning		-	-	-	-	-	-			-
3.1 - [Name of sub-vote]										
Vote 4 - Corporate Services		381	350	3 150	1 860	1 860	875	985	113%	3 150
4.1 - [Name of sub-vote]										
Vote 5 - Technical Services		182 360	303 748	290 383	11 816	50 170	140 606	(90 437)	-64%	290 383
5.1 - [Name of sub-vote]										
Vote 6 - Financial Services		711	-	14 851	6 320	7 820	3 713	4 107	111%	14 851
6.1 - [Name of sub-vote]										
Vote 7 - Community Services		4 236	6 000	6 600	-	341	3 150	(2 809)	-89%	6 600
7.1 - [Name of sub-vote]										

5.6 Table C6: Monthly Budget Statement - Financial Position

NC451 Joe Morolong - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		76 583	1 220	1 220	(13 016)	1 220
Call investment deposits		387 990	1 650	1 650	9 953	1 650
Consumer debtors		225 526	311 914	311 914	16 226	311 914
Other debtors		150 941	26 644	27 102	3 527	27 102
Current portion of long-term receivables		–	–	–	–	–
Inventory		(4 219)	7 167	7 167	1 850	7 167
Total current assets		836 821	348 596	349 053	18 540	349 053
Non current assets						
Long-term receivables		–	–	–	–	–
Investments		–	–	–	–	–
Investment property		–	–	–	–	–
Investments in Associate		–	–	–	–	–
Property, plant and equipment		4 947 888	1 774 354	1 795 604	59 419	1 795 604
Biological		–	–	–	–	–
Intangible		5 597	2 080	2 080	–	2 080
Other non-current assets		–	25 839	25 839	–	25 839
Total non current assets		4 953 485	1 802 273	1 823 523	59 419	1 823 523
TOTAL ASSETS		5 790 306	2 150 869	2 172 577	77 959	2 172 577
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		780	76	76	–	76
Consumer deposits		96	33	33	(1)	33
Trade and other payables		227 126	55 915	55 915	40 176	55 915
Provisions		738	173	173	–	173
Total current liabilities		228 739	56 196	56 196	40 175	56 196
Non current liabilities						
Borrowing		2 790	807	307	(58)	307
Provisions		18 821	3 840	3 840	–	3 840
Total non current liabilities		21 611	4 647	4 147	(58)	4 147
TOTAL LIABILITIES		250 350	60 843	60 343	40 117	60 343
NET ASSETS	2	5 539 956	2 090 026	2 112 234	37 841	2 112 234
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		6 875 201	2 079 779	2 079 779	(4 713)	2 079 779
Reserves		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	6 875 201	2 079 779	2 079 779	(4 713)	2 079 779

5.7 Table C7: Monthly Budget Statement - Cash Flow

NC451 Joe Morolong - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		113 109	23 764	23 764	270	5 002	11 882	(6 880)	-58%	23 764
Service charges		433 765	32 636	32 636	564	5 032	16 318	(11 286)	-69%	32 636
Other revenue		-	16 915	16 915	208	8 273	8 458	(184)	-2%	16 915
Transfers and Subsidies - Operational		309 258	166 033	166 033	3 676	72 032	83 017	(10 984)	-13%	166 033
Transfers and Subsidies - Capital		(179 442)	107 431	107 431	11 342	75 991	53 715	22 275	41%	107 431
Interest		37 214	11 949	11 949	232	2 594	5 975	(3 381)	-57%	11 949
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(514 072)	(189 967)	(151 240)	(11 018)	(73 469)	(75 620)	(2 151)	3%	(151 240)
Finance charges		(805)	(300)	(300)	(55)	41	(150)	(191)	127%	(300)
Transfers and Grants		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		199 028	168 461	207 188	5 218	95 496	103 594	8 098	8%	207 188
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		-	(113 981)	(113 981)	(26 106)	(68 093)	(56 990)	11 102	-19%	(113 981)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(113 981)	(113 981)	(26 106)	(68 093)	(56 990)	11 102	-19%	(113 981)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	-	-	1	1	-	1	#DIV/0!	-
Payments										
Repayment of borrowing		-	119	119	58	58	40	(18)	-46%	119
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	119	119	59	59	40	(19)	-48%	119
NET INCREASE/ (DECREASE) IN CASH HELD		199 028	54 599	93 326	(20 830)	27 462	46 643			93 326
Cash/cash equivalents at beginning:		(28 518)	2 870	2 870		-	2 870			-
Cash/cash equivalents at month/year end:		170 510	57 469	96 196		27 462	49 513			93 326

Table C7 includes the balance of the Cashbook and Current Investment Deposits.

Refer to section 7 and 10 for a more comprehensive picture of the cash position of the municipality which is short investment and available cash in primary bank account.

PART 2- SUPPORTING DOCUMENTATION

1.

1.1. – Supporting Table SC3: Debtors' Age Analysis

Description	NT Code	Budget Year 2021/22									Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.o Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total			Total over 90 days
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	2 325	2 751	1 735	1 840	2 086	6 156	2 019	59 801	78 714	71 903	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	303	153	1 103	284	1 443	313	127	8 739	12 464	10 905	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	3 237	3 320	3 111	-	33	4 602	4 356	188 794	207 453	197 785	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	616	542	579	535	532	350	347	13 917	17 419	15 682	-	-
Receivables from Exchange Transactions - Waste Management	1600	375	342	361	338	336	214	213	9 140	11 318	10 241	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	1	1	1	1	1	1	1	43	51	48	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	-	-	1	-	-	-	-	109	110	109	-	-
Total By Income Source	2000	6 857	7 109	6 890	2 999	4 431	11 637	7 063	280 544	327 529	306 673	-	-
2020/21 - totals only		4175	9441702	6233642	6840122	9199068	10811201	10710233	228548665	281 789	266 109	0	0
Debtors Age Analysis By Customer Group													
Organs of State	2200	318	322	315	15	20	965	889	63 810	66 654	65 699	-	-
Commercial	2300	2 870	2 950	2 748	782	747	3 313	3 287	96 118	112 816	104 248	-	-
Households	2400	3 668	3 837	3 827	2 201	3 664	7 359	2 887	120 616	148 058	136 727	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2600	6 857	7 109	6 890	2 999	4 431	11 637	7 063	280 544	327 529	306 673	-	-

1.2 Supporting Table SC4: Creditors' Age Analysis

NC451 Joe Morolong - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2021/22									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
R thousands												
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-	823
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	-	84	1	-	135	2	3 466	287	3 975	2 756	
Auditor General	0800	-	-	-	-	-	-	-	-	-	-	-
Other	0900	287	3	-	20	2	-	2 059	78	2 448	678	
Total By Customer Type	1000	287	87	1	20	137	2	5 525	364	6 423	4 257	

1.3 Supporting Table SC5: Investment Portfolio

NC451 Joe Morolong - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs/Months												
R thousands														
Municipality														
														-
														-
														-
														-
														-
Municipality sub-total										-			-	-
Entities														
														-
														-
														-
														-
Entities sub-total										-			-	-
TOTAL INVESTMENTS AND INTEREST										-			-	-
	2													-

OCTOBER					NOVEMBER					DECEMBER				
Charges	Withdrawals/ Transfers out	Investment/ Transfers in	Interest	Closing balance / Opening balance	Charges	Withdrawals/ Transfers out	Investment/ Transfers in	Interest	Closing balance / Opening balance	Charges	Withdrawals/ Transfers out	Investment/ Transfers in	Interest	Closing balance / Opening balance
-	15 000 000,00	25 280 479,45	39 682,52	10 321 978,21	-	-	-	28 420,80	10 350 399,01	-	-	-	30 767,50	10 381 166,51
-	25 280 479,45	-	33 904,11	0,00	-	-	-	-	0,00	-	-	-	-	0,00
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	474,14	444 693,64	-	-	-	474,14	445 167,78	-	-	-	474,14	445 641,92
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	76 620,02	20 254 330,69	-	-	-	65 257,79	20 319 588,48	-	-	-	65 257,79	20 384 846,27
-	-	-	56 897,94	16 539 236,39	-	-	-	58 997,50	16 598 233,89	80,00	10 000 000,00	-	58 662,25	6 656 816,14
-	-	-	108 721,56	31 603 460,11	80,00	15 000 000,00	-	112 733,44	16 716 113,55	-	-	-	88 421,50	16 804 535,05
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	54 673 005,89

1.4 Supporting Table SC6: Allocation and Grant Receipts and Expenditure

Allocations and Grants Receipts

It should be noted that no provincial or national grants should be received during April to June of any year. This is to prevent confusion from the overlap of the national government and the local government financial years and the negative impact this has previously had on reporting.

Allocation and Grant Expenditure

NC451 Joe Morolong - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
-										
Operating Transfers and Grants										
National Government:										
Local Government Equitable Share		638 384	155 937	155 937	-	64 974	77 969	(12 995)	-16.7%	155 937
Finance Management		12 095	3 100	3 100	24	305	1 550			3 100
Integrated National Electrification Programme		-	1 500	1 500	-	1 000	750			1 500
EPWP Incentive		3 166	1 126	1 126	101	103	563			1 126
Municipal Infrastructure Grant		8 944	3 170	3 170	259	1 636	1 585			3 170
	3									
Other transfers and grants [insert description]										
Provincial Government:										
		-	-	-	-	-	-	-		-
Other transfers and grants [insert description]	4									
District Municipality:										
[insert description]										
Other grant providers:										
		-	822 000	1 200	56 874	340 444	600	339 844	56640.7%	1 200
Northern Cape Arts and Cultural Council		-	822 000	1 200	56 874	340 444	600	339 844	56640.7%	1 200

Total Operating Transfers and Grants	5	662 589	986 833	166 033	57 259	408 462	83 017	326 850	393.7%	166 033
Capital Transfers and Grants										
National Government:		361 887	107 431	107 431	–	17 611	53 715	(17 392)	-32.4%	107 431
Municipal Infrastructure Grant (MIG)		201 810	60 231	60 231	–	12 724	30 115	(17 392)	-57.7%	60 231
Water Services Infrastructure Grant		160 077	47 200	47 200	–	4 887	23 600			47 200
Other capital transfers <i>[insert description]</i>								–		
Provincial Government:		–	–	–	–	–	–	–		–
<i>[insert description]</i>								–		
District Municipality:		–	–	–	–	–	–	–		–
<i>[insert description]</i>								–		
Other grant providers:		–	–	–	–	–	–	–		–
<i>[insert description]</i>								–		
Total Capital Transfers and Grants	5	361 887	107 431	107 431	–	17 611	53 715	(17 392)	-32.4%	107 431
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	1 024 476	1 094 264	273 464	57 259	426 073	136 732	309 458	226.3%	273 464

1.5 Supporting Table SC7(1) Monthly Budget Statement- Transfer and Grant expenditure

NC451 Joe Morolong - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		384 685	268 244	246 046	6 016	43 081	119 934	(76 854)	-64,1%	246 046
Local Government Equitable Share		364 113	259 348	237 150	5 853	40 648	115 486	(74 839)	-64,8%	237 150
Finance Management		3 979	1 126	1 126	101	149	563	(414)	-73,6%	1 126
Integrated National Electrification Programme		-	1 500	1 500	-	-	750	(750)	-100,0%	1 500
EPWP Incentive		3 187	3 100	3 100	59	904	1 550	(646)	-41,7%	3 100
Municipal Infrastructure Grant		13 406	3 170	3 170	3	1 380	1 585	(205)	-12,9%	3 170
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		5 656	1 200	1 200	-	414	600	(186)	-31,0%	1 200
Northern Cape Arts and Cultural Council		994	-	-	-	-	-	-	-	-
		4 663	1 200	1 200	-	414	600	(186)	-31,0%	1 200
Total operating expenditure of Transfers and Grants:		390 342	269 444	247 246	6 016	43 495	120 534	(77 040)	-63,9%	247 246
Capital expenditure of Transfers and Grants										
National Government:		(216 295)	107 431	107 431	14 729	49 398	107 431	(58 033)	-54,0%	48 094
Municipal Infrastructure Grant (MIG)		(492 833)	60 231	60 231	9 091	35 281	60 231	(24 950)	-41,4%	27 986
		276 538	47 200	47 200	5 639	14 117	47 200	(33 083)	-70,1%	20 108
Other capital transfers [insert description]		-	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers [insert description]		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other capital transfers [insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Other capital transfers [insert description]		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		(216 295)	107 431	107 431	14 729	49 398	107 431	(58 033)	-54,0%	48 094
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		174 047	376 875	354 677	20 745	92 893	227 965	(135 073)	-59,3%	295 340

1.6

1.6 Supporting Table SC8: Expenditure on councilors and board members allowances and employee benefits

NC451 Joe Morolong - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2020/21			Budget Year 2021/22					
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		12 609	2 576	2 476	–	2 515	1 220	1 296	106%	2 476
Pension and UIF Contributions		2 298	1 146	1 146	–	352	573	(221)	-39%	1 146
Medical Aid Contributions		628	518	518	–	167	259	(92)	-35%	518
Motor Vehicle Allowance		–	–	0	–	161	0	161	#####	0
Cellphone Allowance		3 016	1 332	1 332	–	532	666	(134)	-20%	1 332
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		6 836	3 004	3 154	–	1 313	1 600	(286)	-18%	3 154
Sub Total - Councillors		25 387	8 577	8 627	–	5 040	4 317	723	17%	8 627
% increase	4		-66,2%	-66,0%						-66,0%
Senior Managers of the Municipality										
Basic Salaries and Wages		13 223	4 057	3 730	–	1 629	1 848	(219)	-12%	3 730
Pension and UIF Contributions		193	11	11	–	5	5	(0)	-1%	11
Medical Aid Contributions		137	–	–	–	–	–	–	–	–
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance		5 417	1 422	1 422	–	592	711	(118)	-17%	1 422
Cellphone Allowance		591	114	114	–	48	57	(10)	-17%	114
Housing Allowances		2 426	941	941	–	392	470	(78)	-17%	941
Other benefits and allowances		3 881	597	984	–	445	473	(28)	-6%	984
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations		–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		25 869	7 142	7 202	–	3 111	3 565	(454)	-13%	7 202
% increase	4		-72,4%	-72,2%						-72,2%
Other Municipal Staff										
Basic Salaries and Wages		111 531	54 600	53 795	–	14 636	26 457	(11 821)	-45%	53 795
Pension and UIF Contributions		23 755	10 549	10 656	–	2 791	5 323	(2 532)	-48%	10 656
Medical Aid Contributions		16 864	4 618	4 650	–	1 816	2 324	(508)	-22%	4 650
Overtime		13 965	888	928	17	1 797	490	1 307	266%	928
Performance Bonus		11 764	5 064	5 159	–	2 932	2 575	357	14%	5 159
Motor Vehicle Allowance		9 916	3 826	3 949	–	1 040	1 966	(927)	-47%	3 949
Cellphone Allowance		3 544	661	667	–	192	333	(141)	-42%	667
Housing Allowances		7 758	1 764	1 783	–	637	891	(253)	-28%	1 783
Other benefits and allowances		5 207	1 605	1 753	–	1 496	720	776	108%	1 753
Payments in lieu of leave		497	–	120	57	105	59	46	79%	120
Long service awards		394	166	171	–	24	84	(60)	-71%	171
Post-retirement benefit obligations		1 159	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff		206 352	83 741	83 631	74	27 467	41 221	(13 754)	-33%	83 631

1.7 Supporting Table SC9: Actual and Revised Targets for Cash Receipts

NC451 Joe Morolong - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

Description	Ref	Budget Year 2017/18												2017/18 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands	1															
Cash Receipts By Source																
Property rates		863	81	960	145	27	124	481	481	481	481	481	7,794	12,401	13,132	13,894
Service charges - electricity revenue		519	332	354	262	247	284	1,323	1,323	1,323	1,323	1,323	(2,838)	5,776	6,238	6,737
Service charges - water revenue		13,998	90	547	29	61	83	154	154	154	154	154	295	15,876	17,782	19,945
Service charges - sanitation revenue		235	3	424	6	8	8	79	79	79	79	79	774	1,854	1,965	2,083
Service charges - refuse		77	3	145	5	5	5	79	79	79	79	79	711	950	1,006	1,064
Service charges - other		-	-	-	-	-	-	14	14	14	14	14	(70)	-	-	-
Rental of facilities and equipment		3	5	8	5	2	3	-	-	-	-	-	143	167	177	187
Interest earned - external investments		13	115	64	24	33	9	5	5	5	5	5	(281)	-	-	-
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	55	55	58	62
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	8	8	8	8	8	8	53	90	99	109
Transfer receipts - operating		52,814	250	-	-	-	35,141	-	250	30,401	-	-	8,945	127,801	133,836	139,679
Other revenue		43	215	350	70	9	309	46	46	46	46	46	(673)	554	534	559
Cash Receipts by Source		68,566	1,093	2,852	545	392	35,966	2,110	2,360	32,511	2,110	2,110	14,907	165,523	174,826	184,289
Other Cash Flows by Source																
Transfer receipts - capital		49,730	-	-	-	-	21,848	13,500	-	9,159	-	-	8,770	103,007	156,308	164,793
Contributions & Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Change in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		118,296	1,093	2,852	545	392	57,814	15,610	2,360	41,670	2,110	2,110	23,677	268,530	331,135	349,082
Cash Payments by Type																
Employee related costs		4,623	4,757	4,723	5,124	6,996	4,646	4,179	4,179	4,179	4,179	4,179	3,524	55,288	59,015	62,522
Remuneration of councillors		723	708	708	708	708	728	869	869	869	869	869	1,797	10,423	11,048	11,741
Interest paid		404	34	34	25	18	121	121	121	121	121	121	148	784	835	884
Bulk purchases - Electricity		716	909	-	-	25	1,451	547	547	547	547	547	727	6,563	6,944	7,347
Bulk purchases - Water & Sewer		-	1,534	-	-	-	1,158	481	481	481	481	481	677	5,776	6,111	6,466
Other materials		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		3,636	2,684	372	1,434	605	2,610	1,764	1,764	1,764	1,764	1,764	1,006	21,167	22,372	19,017
Grants and subsidies paid - other municipalities		-	-	-	-	321	-	-	-	-	-	-	(321)	-	-	-
Grants and subsidies paid - other		285	276	-	-	-	-	429	429	429	429	429	2,439	5,143	5,691	6,021
General expenses		13,286	9,562	2,840	6,854	(3,710)	7,657	3,244	3,244	3,244	3,244	3,244	(13,308)	39,403	43,933	49,634
Cash Payments by Type		23,674	20,465	8,677	14,147	4,963	18,371	11,513	11,513	11,513	11,513	11,513	(3,311)	144,547	155,950	163,601
Other Cash Flows/Payments by Type																
Capital assets		22,436	12,344	6,610	5,715	5,902	13,119	9,522	9,522	9,522	9,522	9,522	528	114,264	164,739	174,246
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments		40,000	-	(20,000)	(19,365)	(1,388)	-	-	-	-	-	-	752	-	-	-
Total Cash Payments by Type		86,109	32,808	(4,713)	497	9,477	31,490	21,035	21,035	21,035	21,035	21,035	(2,031)	258,811	320,688	337,847
NET INCREASE/(DECREASE) IN CASH HELD		32,187	(31,715)	7,565	48	(9,086)	26,324	(5,424)	(18,674)	20,635	(18,924)	(18,924)	25,708	9,719	10,446	11,235
Cash/cash equivalents at the month/year beginning:		1,074	33,260	1,546	9,111	9,159	73	26,398	20,973	2,299	22,934	4,010	(14,915)	1,074	10,793	21,239
Cash/cash equivalents at the month/year end:		33,260	1,546	9,111	9,159	73	26,398	20,973	2,299	22,934	4,010	(14,915)	10,793	10,793	21,239	32,474

1.8 Supporting Table SC12: Capital Expenditure Trend

NC451 Joe Morolong - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	–	9 498	5 305	–		5 305	–		
August	2 084	9 498	5 305	–		10 611	–		
September	20 428	9 498	9 452	4 823	#VALUE!	20 063	#VALUE!	#VALUE!	#VALUE!
October	16 020	9 498	10 435	20 471	#VALUE!	30 498	#VALUE!	#VALUE!	#VALUE!
November	10 826	9 498	13 092	11 216	#VALUE!	43 590	#VALUE!	#VALUE!	#VALUE!
December	24 765	9 498	13 092	22 909	#VALUE!	56 682	#VALUE!	#VALUE!	#VALUE!
January	–	9 498	13 092	–		69 773	–		
February	1 272	9 498	13 092	–		82 865	–		
March	7 977	9 498	13 092	–		95 957	–		
April	15 786	9 498	13 092	–		109 048	–		
May	9 512	9 498	13 092	–		122 140	–		
June	(478 294)	9 498	13 092	–		135 232	–		
Total Capital expenditure	(369 624)	113 981	135 232	59 419					

PART 3

1. Performance Assessments of the Departments

Corporate, objectives key performance indicators and targets

1.2 Good Governance and Community Participation

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	Q1	Q2	PROGRESS REPORT	REASONS FOR DEVIATION AND REMEDIAL ACTION	POE
Good Governance and Community Participation	To review system of delegation	Number of reviewed system of delegation by September 2021	1 report on reviewed system of delegation September 2021	N/A	1 reviewed system of delegations by September 2021		Not Achieved	Reasons for Deviation: Item was referred back by Council Remedial Action: Will be done in quarter 3	12 copies of monthly reports on timeous billing and submission of accounts
Good Governance and Community Participation	To develop IDP Process Plan	Number of IDP process plan developed and activities implemented by August 2021	1 IDP process plan developed and adopted by Council by 31 August 2021 and implementation of the plan by June 2022	N/A	IDP Process Plan adopted in 31 August 2021		Achieved 1 IDP process plan developed and implemented	N/A	1 copy of action plan development

Good Governance and Community Participation	To convene 2 community consultation meetings on IDP/ Budget	Number of IDP/ Budget community consultation meetings by June 2022	2 IDP/ Budget for 2 community consultation meetings in all wards by June 2022	N/A	Prepare community consultation schedule by September 2021	Prepare presentation and advertise the schedule for the IDP consultation meetings in the local newspaper by October 2021	Q1 Achieved IDP/ Budget community consultation meetings schedule was prepared	Q2 N/A Q2 Reasons for Deviation: IDP consultation meetings was not done to all wards due to inauguration of Councillors for Five Years	Copy of the schedule Copy of presentation to communities Copy of advert Attendance registers
					1 IDP consultation meetings held by December 2021		Q2 Not Achieved The schedule for the IDP consultation meetings was advertised in the local newspaper	Remedial Action: IDP consultation meetings will be done in third quarter	
						Presentation for the IDP consultation meetings was done and presented to Council			

Good Governance and Community Participation	To compile IDP & Budget and submit to council for approval	Number of IDP & Budget compiled by May 2022	1 IDP & Budget for 2021/22 FY submitted and adopted by Council	N/A		Consolidate needs analysis for the Draft IDP by December 2021	Not Achieved	<p>Reasons for Deviation: Needs analysis for the Draft IDP was not consolidated</p> <p>Remedial Action: Needs analysis for the Draft IDP will be consolidated in third quarter</p>	<p>Copy of draft and final IDP and Budget</p> <p>Council resolutions</p>
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Good governance and Public Participation	To compile annual and quarterly performance assessment reports	Number of annual and quarterly performance assessment reports compiled by June 2022	1 Annual performance assessment report for 2020/21 FY submitted and adopted by Council by September 2022 3 quarterly reports on assessment of the municipal manager and managers reporting directly to the municipal manager	N/A	1 Annual performance assessment report for the 2020/21 FY by September 2021	1 quarterly performance assessment report for the 1st quarter submitted and adopted by Council by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Assessment committee not been appointed yet Remedial Action: Assessment committee will appointed in the next quarter Q2 Reason for Deviation: Assessment committee not been appointed yet Remedial Action: Assessment committee will appointed in the next quarter	Copy of performance assessment report and council resolution numbers

Municipal Transformation and Institutional Development	To hold management meetings and departmental meetings	Number of management meetings held by June 2022	12 management meetings held by June 2022	N/A	3 management meetings by September 2021	3 management meetings by December 2021	Q1 Achieved 3 management meetings held Q2 Achieved 3 management meetings held Q1	Q1 N/A Q2 N/A	Minutes of management meetings Attendance registers
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Municipal Transformation and Institutional Development	To hold extended management meetings	Number of extended management meetings held by June 2022	4 extended management meetings held by June 2022	N/A	1 extended management meeting by September 2021	1 extended management meeting by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason/s for Deviation Extended management couldn't be held due to busy schedule of managers. Remedial Action Target to be performed during Q2 Q2 Reasons for Deviation: Commitment to deal with AG RFIs. Remedial Action: Target will be performed during Q3	Minutes of extended management meetings Attendance registers
Municipal Transformation and Institutional Development	To hold departmental meetings	Number of departmental meetings held by June 2022	12 departmental meetings each department held by June 2022	N/A	3 departmental meeting each department by September 2021	3 departmental meeting each department by December 2021			Minutes of departmental meetings Attendance registers

						Municipal Manager	Q1 Not Achieved	Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q2	Minutes of department al meetings Attendance registers
							Q2 Not Achieved	Q2 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	
						Planning and Development	Q1 Achieved 3 department al meetings held Q2 Achieved department al meetings held	Q1 N/A Q2 N/A	Minutes of department al meetings Attendance registers

						Corporate Services	Q1 Not Achieved	Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q2	Minutes of departmental meetings Attendance registers
							Q2 Not Achieved	Q2 Reasons for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	

						Technical Services	Q1 Not Achieved	Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q2	Minutes of departmental meetings Attendance registers
							Q2 Not Achieved	Q2 Reasons for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	

						Finance Department	Q1 Not Achieved	Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q2	Minutes of departmental meetings Attendance registers
							Q2 Not Achieved	Q2 Reasons for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	

						Community Services	Q1 Not Achieved	Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q2	Minutes of departmental meetings Attendance registers
							Q2 Not Achieved	Q2 Reasons for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	
Good Governance and Public Participation	To submit information for compilation of internal newsletters	Number of documents submitted for compilation of internal newsletters by June 2022	2 documents submitted for compilation of internal newsletters	N/A	1 document submitted for compilation of internal newsletter		Not Achieved	Reason for Deviation: Communications officer position not yet filled. Remedial Action Target to be performed during Q2	Copy of internal newsletters

Good Governance and Public Participation	To submit information for compilation of internal and external newsletters	Number of documents submitted for compilation of external newsletters by June 2022	2 documents submitted for compilation external newsletters	N/A		1 document submitted for compilation of external newsletter December 2021	Not Achieved	Reason for Deviation: Communications officer position not yet filled. Remedial Action: Target to be performed during Q3	Copy of external newsletters
Municipal Transformation and Institutional Development	To hold 4 staff meetings	Number of staff meetings held by June 2022	4 staff meetings held	N/A	1 staff meeting held by September 2021	1 staff meeting held by November 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q2 Q2 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	Minutes of staff meetings Attendance registers

Good Governance and Public Participation	To develop Technical SDBIP and performance agreements for senior managers	Number of Technical SDBIP and performance agreements developed and signed by September 2022	1 SDBIP developed and performance agreements for senior managers signed by September 2022	N/A	SDBIP developed & performance contracts signed by all senior managers and the accounting officer		Not Achieved	Reason for Deviations: Technical SDBIP developed & performance contracts signed by the Directors and they were sent to the Accounting Officer for approval Remedial Action: After the approval, they will be submitted to the relevant stakeholders	Copy of SDBIP and signed Performance Contracts
Good Governance and Public Participation	To compile performance reports on Top Layer SDBIP	Number of performance reports on Top Layer SDBIP submitted by June 2022	4 performance reports on Top Layer SDBIP submitted and adopted by Council by June 2022	N/A	1 municipal performance report on Top layer SDBIP for last quarter for the previous financial year 2020/21 submitted and adopted by Council by September 2021	1 municipal performance report on Top layer SDBIP for the 1st quarter submitted and adopted by Council by December 2021	Achieved 1 Fourth Quarter Municipal performance report 2020/21 Financial Year was submitted and adopted by Council	N/A	Copy of quarterly performance reports

Good Governance and Public Participation	To compile Draft Annual Report	Number of Draft Annual Reports submitted to Council and treasury by August 2022	1 Draft Annual Report submitted to Council for noting by August 2022 and submitted to COGHSTA, Provincial Legislature, Provincial and National Treasury June 2022	N/A	1 Draft Annual Report adopted by council for noting and submitted to COGHSTA, Provincial Legislature, Provincial and National Treasury by January 2022		Not Achieved	Reason for Deviations: Information requested to senior managers was not submitted to compile the draft annual report Remedial Action: Annual report will be submitted in January 2022	Copy of Draft Annual Report and council resolution Proof of submissions to identified stakeholders
Good Governance and Public Participation	To compile Annual Performance Report	Number of Annual Performance Report submitted to council for approval by August 2022	1 Annual Performance Report adopted by council and submitted to COGHSTA, Provincial Legislature, Provincial and National Treasury June 2022	N/A	Annual Performance Report adopted by council and submitted to COGHSTA, Provincial Legislature, Provincial and National Treasury by August 2022		Achieved 1 Annual Performance Report adopted by council and submitted to COGHSTA, Provincial Legislature, Provincial and National Treasury	N/A	Copy of annual performance report and council resolution Proof of submissions to identified stakeholders

Good Governance and Public Participation	To report on publicized all municipal activities/events on municipal website	Number of publicized activities/events on municipal website by June 2022	Quarterly publicized activities/events on municipal website by June 2022	N/A	100% publicized municipal activities/events on municipal website by September 2021	100% publicized municipal activities/events on municipal website by December 2021	Q1 Achieved Municipal activities/events were publicized on municipal website Q2 Achieved Municipal activities/events were publicized on municipal website	Q1 N/A Q2 N/A	Proof of publications
Municipal Transformation and Institutional Development	To conduct a workshop on code of conduct	Number of workshops conducted on code of conduct for employees by June 2022	2 workshops on a code of conduct for employees held by June 2022	N/A		1 workshop on a code of conduct for employees by December 2021	Not achieved	Reason for deviation Target was achieved in the previous financial year Remedial action Will be removed in the SDBIP	Attendance registers of the workshops

Municipal Transformation and Institutional Development	To conduct policy workshops	Number of workshops on Policies by June 2022	4 workshops on policies held by June 2022	N/A	1 workshop on policies by September 2021	1 workshop on policies by December 2021	Q1 Achieved 1 workshop on policies held Q2 Achieved 1 workshop on policies held	Q1 N/A Q2 N/A	Attendance registers of the workshops
Good Governance and Public Participation	To develop Updated Council resolution register	Number of updated quarterly Council resolution register developed and submitted by June 2022	4 quarterly updated Council resolution registers developed and submitted to Council by June 2022	N/A	1 quarterly updated Council resolution register of the previous financial year 2019/20 adopted September 2021	1 quarterly updated Council resolution register developed and submitted to council by December 2021	Q1 Achieved 1 updated council resolution register was developed Q2 Achieved 1 updated council resolution register was developed	Q1 N/A Q2 N/A	Copy of updated council resolution register and council resolution number

Good Governance and Public Participation	To develop Council and Council committee itinerary	Number of regulated Council committee meetings and Council meetings by June 2022	4 Council committee meetings and 4 Council meetings held by June 2022	N/A	1 Council committee meetings and 1 Council meeting to be held by September 2021	1 Council committee meetings and 1 Council meeting to be held by December 2021	Q1 Achieved 1 Council committee meetings and 1 Council meeting held Q2 Not Achieved	Q1 N/A Q2 Reason for Deviations; Meetings were postponed due to local government election. Remedial Action: Meeting will be held on the third quarter.	Minutes of council committee meetings and attendance registers
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Municipal Transformation and Organizational Development	Development of Review Employment Equity Plan (EEP)	Number of reviewed Employment Equity Plan (EEP) by June 2022	1 reviewed Employment Equity Plan (EEP) by June 2022	N/A	Actual review of the Employment Equity Plan (EEP) through relevant structure (LLF) by September 2021	Submission of Employment Equity Plan (EEP) to Council by October 2021 and Submission to department of Labour by January 2022	Q1 Achieved Employment Equity plan was submitted to department of labour Q2 Achieved Employment Equity plan was submitted to department of labour	Q1 N/A Q2 N/A	Copy of employment equity plan
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Municipal Transformation and Organizational Development	Development of reports on functionality of IT to be submitted to council	Number of reports on functionality of IT by June 2022	4 quarterly reports on functionality of IT by June 2022	N/A	1 quarterly report on functionality of IT by September 2021	1 quarterly report on functionality of IT by December 2021	Q1 Achieved 1 quarterly report on functionality of IT developed and submitted to Council Q2 Achieved 1 quarterly report on functionality of IT developed and submitted to Council	Q1 N/A Q2 N/A	Proof of functional cameras and telephones
Municipal Transformation and Organizational Development	Development of job description for new positions	Number of job descriptions developed by June 2022	2 job descriptions developed by June 2022	N/A		1 report on development job description by December 2021	Not Achieved	Reason for Deviations: No vacant positions were filled. Remedial Action: Will be develop when new position are filled	Copies of job descriptions developed

Municipal Transformation and Organizational Development	Submission of training reports to Council	Number of training reports submitted to Council by June 2022	4 training reports submitted to Council by June 2022	N/A	1 training report submitted to Council by September 2021	1 training report submitted to Council by December 2021	Q1 Achieved 1 training report submitted to Council Q2 Achieved 1 training report submitted to Council	Q1 N/A Q2 N/A	Copy of training reports and council resolution number
Municipal Transformation and Organizational Development	Development and submission of Work Skills Plan (WSP) and submit to LGSETA	Number of developed and submitted Work Skills Plan (WSP) to LGSETA by April 2021	1 Work Skills Plan (WSP) develop & submitted to LGSETA by June 2022	N/A		1 report on Consolidation of inputs from various departments by December 2021			Copy of WSP developed and proof of submission to LGSETA

Basic Service Delivery and Infrastructure Development	To attend to all received queries on electricity in Hotazel and Vanzylsrus	% of queries on electricity received and attended to in Hotazel and Vanzylsrus submitted to Council by June 2022	100%of queries on electricity received and attended to in Hotazel and Vanzylsrus submitted to Council	N/A	100% of queries on electricity received and attended to in Hotazel submitted to Council by September 2021	100% of queries on electricity received and attended to in Hotazel submitted to Council by December 2021	Q1 Achieved 100% of queries on electricity received and attended to in Hotazel Q2 Achieved 100% of queries on electricity received and attended to in Hotazel	Q1 N/A Q2 N/A	List of queries on electricity at Hotazel and Vanzylsrus received and list of those attended to
Basic Service Delivery and Infrastructure Development	To coordinate queries received and attend by Eskom	% of queries on electricity received and attended by Eskom submitted to council by June 2022	100% of queries on electricity received and attended by Eskom submitted to Council	N/A	100% of Queries received and attended to by Eskom by September 2021	100% of Queries received and attended to by Eskom by December 2021	Q1 Achieved 100% of Queries received and attended to by Eskom Q2 Achieved 100% of Queries received and attended to by Eskom	Q1 N/A Q2 N/A	List of queries on electricity received by Eskom and list of those attended to

Basic Service Delivery and Infrastructure Development	To coordinate and monitor all the villages prioritized for electrification and Infills	% of coordinated and monitored prioritized villages for electrification and infills by June 2022	100% coordination and monitoring of prioritized villages for electrification and infills	N/A	100% coordination and monitoring of prioritized villages for electrification and infills by September 2021	100% coordination and monitoring of prioritized villages for electrification and infills by December 2021	Q1 Achieved 100% coordinated and monitored of prioritized villages for electrification and infills Q2 Achieved 100% coordinated and monitored of prioritized villages for electrification and infills	Q1 N/A Q2 N/A	List of villages coordinated and monitored for electrification and infills
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Basic Service Delivery and Infrastructure Development	Provision of Roads	Number of Roads Upgraded by June 2022	Makhubung Internal Road Phase 6, Tsaelengwe Internal Road and Washington Internal Road	CP001 R 23 691 753.84 (MIG)		Makhubung Internal Road Phase 6, Tsaelengwe Internal Road and Washington Internal Road projects handed over to the Contractor by December 2021	Achieved The following five projects were handed over: Makhubung Internal Road Phase 6, Tsaelengwe Internal Road and Washington Internal Road	N/A	Practical completion certificates for identified villages
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Basic Service Delivery and Infrastructure Development	Provision of water	Number of Villages prioritized for access to Water Infrastructure by June 2022	10 villages provided with access to water infrastructure at Ncwelengwe/ Magwagwe, Penryn, Shalaneng, Tzaneen, Heiso, Wingate, Gatshikedi and Heuningvlei-Gammokwane completed	CP003 R59 740 407.96	5 Water Infrastructure Projects Handed Over to the Contractor by September 2021 and all projects to start 14 days after handing over. Ncwelengwe/ Magwagwe, Penryn, Shalaneng and Tzaneen	5 Water Infrastructure Projects Handed Over to the Contractor before by December 2021 and all projects to start 14 days after handing over. Heiso, Wingate, Gatshikedi and Heuningvlei-Gammokwane	Q1 Achieved The following five projects were handed over: Ncwelengwe/ Magwagwe, Tzaneen, Tsinengkop, Gatshekedi and Kome Q2 Not Achieved	Q1 N/A Q2 Reasons for Deviation: Heiso- and Gammokwane Water Supply projects were not handed over – Remedial Action: To be handed over in January 2022	10 practical completion certificates for the identified villages
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Basic Service Delivery and Infrastructure Development	Provision of borehole refurbishment	Number of Villages for borehole refurbishment by June 2022	4 Villages provided with boreholes refurbishment (Bendel, Gamothibi, Cardington and Masankong) prioritized for boreholes refurbishment completed by June 2022	R 9 546 954.47	Procurement process of Contractor – Appointment letter by September 2021	(Bendel, Gamothibi, Cardington and Masankong) handed over to the Contractor by December 2021	Q1 Achieved Contractors were appointed Q2 Achieved Borehole refurbishment For (Bendel, Gamothibi, Cardington and Masankong) handed over to the Contractor	Q1 N/A Q2 N/A	4 practical completion certificates for the identified villages
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Basic Service Delivery and Infrastructure Development	To Implement Water Services Development Plan WSDP (WSDP)	% on implementation of Water Services Development Plan (WSDP) by June 2022	100% Implementation of WSDP submitted to Council by June 2022	N/A	100% Implementation of WSDP submitted to council by September 2021	100% Implementation of WSDP submitted to council by December 2021	Q1 Not Achieved Q1 Not Achieved	<p>Q1 Reason for Deviation: WSDP to be revised</p> <p>Remedial Action: New targets will be reported after the revised WSDP</p> <p>Q2 Reasons for Deviation: WSDP to be revised and no Report submitted Remedial Action: Target to be performed on the next quarter</p>	List of activities implemented in the WSDP and council resolution number
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Basic Service Delivery and Infrastructure Development	To Implement Regulatory Information System (IRIS)	% on implementation of Integrated Regulatory Information System (IRIS) by June 2022	100% Implementation of IRIS submitted to Council by June 2022	N/A	100% Implementation of IRIS submitted to council by September 2021	100% Implementation of IRIS submitted to council by December 2021	Q1 Achieved 100% Implementation of IRIS were submitted to Council Q1 Achieved 100% Implementation of IRIS were submitted to Council	Q1 N/A Q2 N/A	List of activities implemented in IRIS and council resolution number
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Basic Service Delivery and Infrastructure Development	Provide sanitation	Number of rural dry sanitation projects implemented by June 2022	Rural dry sanitation provided in 4 prioritized villages, namely Gasehune Wyk 9, Maketlele, Dithakong Phase 4 and Motlhoeng by June 2022	CP004 R14 457 836.73	Gasehune Wyk 9, Maketlele, Dithakong Phase 4 and Motlhoeng handed over to the Contractor by September 2021	1 Progress report on sanitation units erected in 2 villages by December 2021	Q1 Achieved Three projects(Gasehune Wyk 9, Maketlele , Dithakong Phase 4 and Motlhoeng) were handed over Q2 Achieved Progress report on sanitation units erected in 2 villages was compiled	Q1 N/A Q2 N/A	4 practical completion certificates on identified villages
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Basic Service Delivery and Infrastructure Development	To report on Implementation of SPLUMA and Functionality of Tribunal	Number of reports on implementation of SPLUMA and Functionality of the Tribunal by June 2022	4 quarterly reports on the Implementation of SPLUMA and Functionality of Tribunal by June 2022	R75.000.00	100% implementation of SPLUMA and Functionality of Tribunal by September 2021	100% implementation of SPLUMA and Functionality of Tribunal by December 2021	Q1 Achieved List of activities implemented in SPLUMA and Functionality of Tribunal Q2 Achieved List of activities implemented in SPLUMA and Functionality of Tribunal	Q1 N/A Q2 N/A	List of activities implemented in SPLUMA and minutes of the DMPT
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Basic Service Delivery and Infrastructure Development	To receive and Process all Land Development application as and when there are new applications	Number of received and processed land applications as and when there are new applications by June 2022	4 quarterly reports on new received and processed all land development applications as and when there are new applications by June 2022	N/A	100% land applications received and processed by September 2021	100% land applications received and processed by December 2021	Q1 Achieved List of received applications and list of processed applications Q2 Achieved List of received applications and list of processed application	Q1 N/A Q2 N/A	List of received applications and list of processed applications
Basic Service Delivery and Infrastructure Development	To facilitate housing programme	Number of campaigns in housing consumer education by June 2022	15 campaigns in housing consumer education held by June 2022	R300 000.00		Campaign in housing consumer education held in 8 wards by December 2021	Not Achieved	Reason for Deviation: Unavailability of the officials from Department of Human Settlement, Water and Sanitation Remedial Action: Will be performed during third quarter	Attendance registers of housing campaigns in 15 wards

<p>Basic Service Delivery and Infrastructure Development</p>	<p>To facilitate housing programme</p>	<p>Number of housing data collected by June 2022</p>	<p>50 households housing data collected in 15 wards by June 2022</p>	<p>N/A</p>	<p>10 households Housing data collected in 3 wards September 2021</p>	<p>20 households Housing data collected in 4 wards December 2021</p>	<p>Q1 Not Achieved</p> <p>Q2 Not Achieved</p>	<p>Q1 Reason for Deviation: Unavailability of data from COGHSTA</p> <p>Remedial Action: Write a letter to COGHSTA to request HSS training for Housing official</p> <p>Q2 Reason for Deviation: Unavailability of data from COGHSTA</p> <p>Remedial Action: Write a letter to COGHSTA to request HSS training for Housing official</p>	<p>Copies of housing data collected in 15 wards</p>
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Basic Service Delivery and Infrastructure Development	To facilitate housing programme	Number of Business Plans submitted COGHSTA and list of villages for dolomitic study and geotech conducted by June 2022	Business Plans for the villages for dolomitic study and geotech by June 2022	N/A	Business Plans submitted by September 2021 (Maipeng, Eiffel & Klein Eiffel, Bendel, Gatshekedi and Logobate)		Not Achieved	Reason for Deviation: Unavailability of transport Remedial Action: We have written the JTG District Municipality to assist and they could not due to the shortage of transport.	Copies of Business Plans submitted
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<p>Basic Service Delivery and infrastructure Development</p>	<p>To promote safe and clean environment</p>	<p>Number of environmental awareness campaigns conducted by June 2022</p>	<p>30 environmental awareness campaigns on safe and clean environment in all wards held by June 2022</p>	<p>R200 000.00</p>	<p>1 environmental awareness campaign on safe and clean environment in 7 wards by September 2021 (Shalaneng, Gamokatedi, Madibeng, Magobing, Mmatoro, Saamsokol and Logobate)</p>	<p>1 environment awareness campaign on safe and clean environment in 8 wards by December 2021 (Ditlharapeng, Ditshipeng, Glenred, Lotlhakajane ng, Dithakong, Campton, Drieloop and Magagwe)</p>	<p>Q1 Achieved 1 environmental awareness campaign on safe and clean environment in 7 wards (Shalaneng, Gamokatedi, Madibeng, Magobing, Mmatoro, Saamsokol and Logobate)</p> <p>Q2 Achieved 1 environmental awareness campaign on safe and clean environment in 8 wards by December 2021 (Ditlharapeng, Ditshipeng, Glenred, Lotlhakajane ng, Dithakong, Campton, Drieloop and Magagwe)</p>	<p>Q1 N/A</p> <p>Q2 N/A</p>	<p>30 attendance registers of people attended the campaigns</p>
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Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of Recreational Usage Facilities Policy developed by June 2022	1 Recreational Facilities Usage Policy developed by June 2022	N/A	Submission of draft Recreational Facilities Usage Policy to Council for noting by September 2021	Submission of Recreational Facilities Usage Policy to Council for approval by December 2021	Q1 Not Achieved Q2 Achieved Recreational Facilities Usage Policy was submitted	Q1 Reason for Deviation: Ordinary Council only took place on the 1st October 2021 Remedial Action: Will be reported in the 2nd quarter Q2 N/A	Q1 & Q2: Council resolutions Q3: Publication notice/email to the office of the MM and IT
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Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of guard house constructed for Vanzylsrus landfill site by June 2022	1 guard house constructed for Vanzylsrus landfill site by June 2022	R150 000 .00	Appointment of service provider by September 2021	Introduction of the service provider to the community by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial action Will be implemented in the 3rd quarter	Q1: Appointme nt letter Q2: Attendance register Q3: Close out report
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						Construction of the guard house commences by December 2021	Q1 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter	
							Q2 Not Achieved	Q2 Reason for Deviation: Budget/vote misallocation Remedial action Will be implemented in the 3rd quarter	

Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of solar panels for weight bright and guard house at Vanzylsrus landfill site by June 2022	1 Solar panel for weight bridge at Vanzylsrus landfill site	R250 000 .00	Appointment of service provider by September 2021	Introduction of the service provider to the community by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter Q2 Reason for deviation Budget/vote misallocation Remedial action Will be implemented in the 3rd quarter	Q1: appointment letter Q2: Attendance register Q3: closed out report
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Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of repair and maintenance of solar panels at Glenred landfill site by June 2022	Repaired Solar panels for weight bridge at Glenred landfill site	R250 000 .00	Appointment of service provider by September 2021	Introduction of the service provider to the community by December 2021	Q1 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter	Q1: appointment letter Q2: Attendance register Q3: closed out report
							Q2 Not Achieved	Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter	
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of septic tank purchased for Vanzylsrus December 2021	Purchase a Septic Tank for Vanzylsrus by June 2022	R200 000 .00	Appointment of service provider by September 2021	Purchase of the Septic tank by December 2021	Q1 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter	Q1: appointment letter Q2: Purchase order and delivery note
							Q2 Achieved Purchased septic tank	Q2 N/A	

Basic Service Delivery and infrastructure Development	To promote safe and clean environment	Number of households provided with refuse removal services in Hotazel and Vanzylsrus by June 2022	877 households provided with refuse removal services in Hotazel and Vanzylsrus	N/A	877 households provided with refuse removal services in Hotazel and Vanzylsrus by September 2021	877 households provided with refuse removal services in Hotazel and Vanzylsrus by December 2021	Q1 Achieved 877 households were provided with refuse removal services in Hotazel and Vanzylsrus Q2 Achieved 877 households were provided with refuse removal services in Hotazel and Vanzylsrus	Q1 N/A Q2 N/A	Signed copies of collection schedule
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Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of refuse collection plan developed by December 2021	Developed refuse collection plan by June 2022	N/A	Community consultation at ward 9, 10, 11 and 12 by September 2021	Submit the community consultation report and refuse collection plan to Council for adoption by December 2021	<p>Q1 Not Achieved</p> <p>Q2 Not Achieved</p>	<p>Q1 Reason for Deviation: Covid-19 regulations limit on community meetings</p> <p>Remedial Action: Will be implemented in the 2nd quarter</p> <p>Q2 Reason for Deviation: Unavailability of the officials from Department of Environmental Affairs</p> <p>Remedial Action: Will be implemented in the 3rd quarter</p>	Approved collection plan
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Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of PPE purchased for employees by June 2022	Purchase of PPE for Refuse removal, Sewer removal, Sportsfields and Community Halls employees by June 2022	R300 000 .00	Appointment of service provider by September 2021	Purchase of PPE for employee by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 3rd quarter	Q1: SCM reports Q2: Purchase order and delivery note
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Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of Septic Tank Trailer by June 2022	Purchase of Septic Tank Trailer for Heuningvlei by June 2022	R300 000 .00	Appointment of service provider by September 2021	Purchase of the Septic Tank Trailer by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter	Q1: SCM reports Q2: Purchase order and delivery note
Basic Service Delivery and infrastructure Development	To promote safe and clean environment	% of fire suppression attended to and emergency incidents by June 2021	100% of fire suppression and emergency incidents attended to	R60 000. 00	100% working on veld fire suppression by September 2021	100% working on veld fire suppression by December 2021	Q1 Achieved 100% working on veld fire suppressed Q2 Achieved 100% working on veld fire suppressed	Q1 N/A Q2 N/A	List of areas where veld fire was suppressed

Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of established Hotazel landfill site by June 2022	1 established Hotazel landfill site by June 2022	R500 000.00		Appointment of service provider by December 2021	Not Achieved	Reason for Deviation: Budget misallocation Remedial Action: Site will be handed over in quarter 2	Copy of environmental authorization
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of recreational facilities cleaned on quarterly bases by June 2022	Cleaning of 25 recreational facilities on quarterly bases	R250 000 .00 (including Municipal offices)	Cleaning of 25 municipal recreational facilities by September 2021	Cleaning of 25 municipal recreational facilities by December 2021	Q1 Achieved 25 municipal recreational facilities were cleaned Q2 Achieved 25 municipal recreational facilities were cleaned	Q1 N/A Q2 N/A	Signed schedule of cleaned facilities

Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of sports fields maintained by March 2022	2 Sports fields maintained (Dithakong and Ncwelengwe) by June 2022	R400 000 .00	Appointment of service provider by December 2021	Activities completed on maintenance of 2 sports fields (Dithakong and Ncwelengwe) by December 2021	Q1 Not Achieved Q2	Q1 Reason for Deviation: Budget misallocation Remedial Action: Site will be handed over in quarter 2 Q2	Q1: Appointment letter Q2: list of activities done per sport fields Q3: Close out report
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of community halls constructed by June 2022	Construction of 2 community halls at Cardington and Washington by June 2022	R6 000 000.00	Appointment of contractor for the construction of 2 community halls (Cardington and Washington) by September 2021	Introduction of contractor to the community of Cardington and Washington by December 2021	Q1 Achieved Contractors for the construction of 2 community halls (Cardington and Washington) were appointed Q2 Achieved Contractor was introduced to the community of Cardington and Washington	Q1 N/A Q2 N/A	Q1: Appointment letter Q2: Attendance register Q2: Site handover report Q3: progress Report Q4: Handover closed out report

						Construction commences by December 2021	Q2 Achieved Construction commences	Q2 N/A	
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of community halls maintained by June 2022	100% maintenance of community Rusfontein Wyk 10, Heuningvlei and Laxey) by June 2022	R400 000 .00	Appointment of service provider for the maintenance of community halls Rusfontein Wyk 10, Heuningvlei and Laxey) by September 2021	Introduction of service provider to the community by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 3rd quarter	Q1: Appointment letter Q2: Attendance register Q2: Site handover Q3: list of all activities completed and closed out report

						Maintenance of community halls Rusfontein Wyk 10, Heuningvlei and Laxey) commences by December 2021	Q2 Not Achieved	Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 3rd quarter	
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of environmental management promotional material developed by December 2021	50 Promotional material developed by June 2022	R20 000.00 (including housing and traffic promotional materials)	Appointment of service provider by September 2021	Printing of promotional material by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 3rd quarter	Q1: Appointment letter Q2: Delivery note

Basic Service Delivery and Infrastructure Development	To provide traffic services	Number of traffic promotional material developed by December 2021	50 Promotional material developed by June 2022	N/A	Appointment of service provider by September 2021	Printing of promotional material by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 3rd quarter	Q1: Appointment letter Q2: Delivery note
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Basic Service Delivery and Infrastructure Development	To provide traffic services	Number of the DTLC assessment by June 2022	1 DTLC assessed by June 2022		Appointment of service provider by September 2021	Assessment of the functionality of the DTLC conducted by the Department of Transport, Safety and Liaison by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: No telephone lines in the Municipality Remedial Action: Telephone may be installed in the second quarter Q2 Reason for Deviation: No telephone lines in the Municipality Remedial Action: Telephone may be installed in the third quarter	Q1: Appointment letter Q2: Assessment report
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Good Governance and Public Participation	To empower designated groups	% on functionality of the Local AIDS Council (LAC) by June 2022	100% functionality of the LAC by June 2022	R30 000.00	100% functionality of the LAC by September 2021	100% functionality of the LAC by December 2021	Q1 Achieved Local AIDS Council (LAC) 100% functional Q2 Achieved Local AIDS Council (LAC) 100% functional	Q1 N/A Q2 N/A	List of activities on LAC
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Good Governance and Public Participation	To empower designated groups	Number of programs on youth development by June 2022	4 programmes on youth development by June 2022	R200 000 .00	1 Youth development programs by September 2021	1 Youth development programs by December 2021	Q1 Not Achieved	Q1 Reason/s for Deviation Covid-19 Regulation's restrictions	List (4) of youth programmes held
							Q1 Not Achieved	Remedial Action Target to be performed during Q2 Q2 Reasons for Deviation: Covid-19 Regulation's restrictions	
								Remedial Action: Target to be performed during Q3	

Good Governance and Public Participation	To empower designated groups	Number of Women & Children development programs by June 2022	4 Women & Children development programs by June 2022	R35 000.00	1 program on Women & Children development by December 2021	1 program on Women & Children development by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason/s for Deviation Covid-19 Regulation's restrictions Remedial Action Target to be performed during Q2 Q2 Reasons for Deviation: Covid-19 Regulation's restrictions Remedial Action: Target to be performed during Q3	List (4) of woman programmes held
Good Governance and Public Participation	To empower designated groups	Number of programs for disabled and elderly people by June 2022	4 programs for disabled and elderly people by June 2022	R30 000.00	1 program for disabled and elderly people by September 2021	1 program for disabled and elderly people by December 2021	Q1 Not Achieved	Q1 Reason/s for Deviation Covid-19 Regulation's restrictions Remedial Action Target to be performed during Q2	List (4) of disabled and elderly programmes held

Basic Service Delivery and infrastructure Development	To provide library services	% on coordination of library programmes by June 2022	% on coordination of library programmes by April 2022	N/A	100% coordination of library programmes by September 2021	100% coordination of library programmes by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason/s for Deviation Covid-19 Regulation's restrictions Remedial Action Target to be performed during Q2 Q2 Reasons for Deviation: Covid-19 Regulation's restrictions Remedial Action: Target to be performed during Q3	List of activities on library services
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Basic Service Delivery and infrastructure Development	To provide library services	Number of business plan developed for the requisition of funds for library by March 2022	1 business plan developed for the requisition of funds for library by June 2022	(Library services)	1 business plan developed for the requisition of funds for library by September 2021		Partially Achieved Business plan for Library Development Program (LDP) was submitted 1st quarter report on LDP still outstanding Cassel and Logaganen g Libraries closed since April 2020 Vanzylsrus Library open to public	Remedial Action: 1st quarter report to be submitted 16/10/2021	Copy of a business plan
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Basic Service Delivery and infrastructure Development	Upgrading of cemeteries	Number of cemeteries upgrading by June 2022	05 cemeteries upgraded by June 2022	R1 126 000.00	Appointment of service providers by September 2021	Progress report on cemeteries upgraded by December 2021	Q1 Achieved Service providers for delivery of material was appointed Q2 Achieved Project commenced in December	Q1 N/A Q2 N/A	Closed out report
Good Governance and Public Participation	To pay stipend for ward committees	% of stipend paid to ward committees by June 2022	100% of stipend paid to ward committees by June 2022	R1 5 00 000.00	100% of stipend paid to ward committees by September 2021	100% of stipend paid to ward committees by December 2021	Q1 Achieved Stipends were paid to ward committees in 15 wards Q2 Achieved Stipends were paid to ward committees in 15 wards	Q1 N/A Q2 N/A	Proof of stipend paid to ward committees

Good Governance and Public Participation	To conduct Speaker's Forum meeting	Number speakers forum meetings held by June 2022	4 speakers forum meetings held by June 2022	R20 000.00	1 speaker's forum meeting by September 2021	1 speaker's forum meeting by December 2021	Q1 Not Achieved	Q1 Reasons for Deviation: Non availability of Councillors	Minutes of the meetings and attendance registers
							Q2 N/A	Remedial Action Target to be performed during Q2	
								Q2 Reasons for Deviation: Newly elected councilors not yet inducted.	
								Remedial Action: Target to be performed during Q3	

Municipal Financial Management and Viability	To convene 2 community consultation meetings on Budget	Number of Budget community consultation meetings by May 2022	2 meetings on Budget community consultation in all wards	N/A	Prepare community consultation schedule by September 2021	Prepare presentation and advertise the schedule for the Budget consultation meetings in the local newspaper by October 2021 1 budget consultation meetings held by December 2021	Q1 Achieved Prepared community consultation meetings Q2 Not Achieved	Q1 N/A Q2 Reasons for Deviation: IDP consultation meetings was not done to all wards due to inauguration of Councillors for Five Years Remedial Action: IDP consultation meetings will be done in third quarter	Minutes of the meetings and attendance registers
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Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of monthly cashbook and bank reconciliation reports by June 2022	12 monthly cashbook and bank reconciliation reports by June 2022	N/A	3 monthly cashbook and bank reconciliation reports by September 2021	3 monthly reports on timeous billing and submission of accounts by end of December 2021	Q1 Achieved 3 Monthly Cashbook and Bank Reconciliation reports were submitted Q2 Achieved 3 Monthly Cashbook and Bank Reconciliation reports were submitted	Q1 N/A Q2 N/A	12 copies of monthly reports on timeous billing and submission of accounts
Municipal Finances And Financial Viability	To maintain a strong, sustainable municipal financial position	To maintain a strong, sustainable municipal financial position	1 action plan development by January 2022	N/A	1 action plan development by end of September 2021	Achieved 1 action plan development by end of September 2021	Q1 Achieved 1 action plan development was done Q2 Achieved 1 action plan development was done	Q1 N/A Q2 N/A	1 copy of action plan development

Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of audit action plan implemented by June 2022	12 monthly reports on implementation of audit action plan by June 2022	N/A	1 monthly report on implementation of audit action plan by end of September 2021	1 monthly report on implementation of audit action plan by end of December 2021	Q1 Achieved 1 monthly report on implementation of audit action plan was submitted Q2 Achieved 1 monthly report on implementation of audit action plan was submitted	Q1 N/A Q2 N/A	12 of copies monthly reports on implementation of audit action plan
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Municipal Financial Management and Viability	To increase revenue collection to 100%	Number of monthly reports on timeous and accurate billing by June 2022	12 monthly reports on timeous billing and mailing of accounts to customers by June 2022	N/A	3 monthly reports on timeous billing and mailing of accounts to customers by end of September 2021	3 monthly reports on timeous billing and mailing of accounts to customers by end of December 2021	<p>Q1 Achieved Billing is up to date for the first quarter.</p> <p>Currently statements of accounts are sent to the customers by using emails.</p> <p>VanZylsrus statements are delivered directly on house to house.</p> <p>Q2 Achieved Billing is up to date for the first quarter.</p> <p>Currently statements of accounts are sent to the customers by using emails.</p>	<p>Q1 N/A</p> <p>Q2 N/A</p>	12 copies of monthly reports on timeous billing and mailing of accounts to customers
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Municipal Financial Management and Viability	To ensure revenue collection	Number of reports on collection rate by June 2022	50% average actual collection rate by June 2022	N/A	Data cleansing	12.5% average actual collection rate for the 2nd Quarter	Q1 Achieved 50% average actual collection rate for the 1st QRT Q2 Achieved 37% average actual collection rate for the 2nd QRT	Q1 N/A Q2 N/A	Proof of 50% collection rate
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Municipal Financial Management and Viability	Data cleansing	Number of reports on bad debts written off by June 2022	1 on Bad debts written off by June 2022	N/A	Compilation of the report on data cleansing and identifying potential rate and services payers by September 2021	Submit Draft report on data cleansing to Council by December 2021	Q1 Achieved Compilation of the report on data cleansing and identifying potential rate and services payers was done Q2 Draft report on data cleansing was submitted to Council	Q1 N/A Q2 N/A	Proof of debts written off
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on debtors' reconciliation performed by June 2022	12 debtors reconciliation reports performed by June 2022	N/A	3 debtors reconciliation reports by September 2021	3 debtors reconciliation reports by December 2021	Q1 Achieved 3 debtors reconciliation reports was done Q2 3 debtors reconciliation reports was done	Q1 N/A Q2 N/A	12 copies of debtors reconciliation reports performed

Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of interim property rates reports on supplementary valuation rolls completed and submitted by June 2022	3 interim and 1 consolidated property rates report on the supplementary valuation roll completed submitted by June 2022	N/A	1 report on Interim property rates run by September 2021	1 report on Interim property rates run by December 2021	<p>Q1 Achieved 1 New General Valuation Roll and Supplementary valuation has been implemented in the 1st QRT</p> <p>Q2 1 New General Valuation Roll and Supplementary valuation has been implemented in the 2nd QRT</p>	<p>Q1 N/A</p> <p>Q2 N/A</p>	3 copies of interim and 1 consolidated property rates report on the supplementary valuation roll
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Municipal Financial Management and Viability	To compile number of section 71, Monthly budget statement and salaries reports	Number of section 71, Monthly budget statement and salaries reports submitted by June 2022	12 reports of section 71 submitted to the Mayor, Council and National and Provincial Treasury by June 2022	N/A	3 reports of section 71, submitted to Mayor, Council National and Provincial Treasury by September 2021	3 reports of section 71, submitted to Mayor, Council and National and Provincial Treasury December 2021	Q1 Achieved 3 reports of section 71, submitted to Mayor, Council National and Provincial Treasury by September 2021 Q2 Achieved 3 reports of section 71, submitted to Mayor, Council National and Provincial Treasury by beginning of January 2022.	Q1 N/A Q2 N/A	Copies of 12 reports of section 71 and council resolution number
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Municipal Financial Management and Viability	To compile MFMA quarterly reports	Number of MFMA quarterly reports compiled and submitted to Council and National and Provincial Treasury (ME, BM, LTC, MFM implementation plan) by June 2022	4 reports each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury by June 2022	N/A	1 report each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury by September 2021	1 report each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury by December 2021	Q1 Achieved 1 report each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury by September 2021 Q2 Achieved 1 report each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury by beginning of January 2022.	Q1 N/A Q2 N/A	4 reports and council resolution number Proof of submission to national and provincial treasury
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Municipal Financial Management and Viability	To compile MFMA quarterly reports	Number of sec 52 reports on the implementation of the budget and financial affairs of the municipality submitted to council by June 2022	4 quarterly reports on sec 52 reports on the implementation of the budget and financial affairs of the municipality submitted to Council by June 2022	N/A	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by September 2021	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by December 2021	<p>Q1 Achieved 1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council</p> <p>Q2 Achieved 1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by beginning of January 2022.</p>	<p>Q1 N/A</p> <p>Q2 N/A</p>	Copies of 4 quarterly reports on sec 52 reports on the implementation of the budget and financial affairs of the municipality
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Municipal Financial Management and Viability	To review delegation of system	Number of delegations of system reviewed by September 2021	1 delegation of system reviewed by June 2022	N/A	1 delegation of system reviewed by September 2021	1 delegation of system reviewed by December 2021	Q1 Not Achieved Q2 Achieved Delegation of system reviewed was adopted	Q1 Reasons for Deviation: Delegation of system reviewed was submitted and Council referred back Remedial Action: Target to be performed in the next quarter Q2 N/A	Reviewed copy of delegation of system
Municipal Financial Management and Viability	To ensure that all creditors are paid within 30 days	Number of creditors owed and paid within 30 days by June 2022	All creditors paid within 30 days by June 2022	N/A	All creditors owed and paid within 30 days by September 2021	All creditors owed and paid within 30 days by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reasons for Deviation: Late submission of Invoices Remedial Action: To request submission of invoices on time Q2 Reasons for Deviation: Late submission of Invoices Remedial Actions: To request submission of invoices on time	List of all creditors paid within 30 days

Municipal Financial Management and Viability	To compile MFMA quarterly reports	Number of reports on withdrawals submitted to Council, NT, PT and AG by June 2022	4 reports on withdrawals submitted to Council, National and Provincial Treasury by June 2022	N/A	1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2021	1 report on withdrawals submitted to Council, National and Provincial Treasury by December 2021	Q1 Achieved 1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2021 Q2 Achieved 1 report on withdrawals was submitted to Council, National and Provincial Treasury beginning of December 2021	Q1 N/A Q2 N/A	4 Copies of reports on withdrawals Council resolution numbers Proof of submission to national and provincial treasury
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Municipal Financial Management and Viability	To compile MFMA quarterly reports on investments	Number of reports on investment made and submitted to Council by June 2022	4 quarterly reports on investments made and submitted to Council by June 2022	N/A	1 quarterly report on investments made and submitted to council by September 2021	1 quarterly report on investments made and submitted to council by December 2021	Q1 Achieved 1 quarterly report on investments made and submitted to council by September 2021 Q2 Achieved 1 quarterly report on investments made and submitted to council beginning of December 2021	Q1 N/A Q2 N/A	Copy of report on investments made Council resolution number
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Municipal Financial Management and Viability	To update suppliers database	Number of updated suppliers database by June 2022	4 updated suppliers database by June 2022	N/A	1 updated suppliers database by September 2021	1 updated suppliers database by December 2021	Q1 Achieved 1 updated suppliers database was done by September 2021 Q2 Achieved 1 updated suppliers database was done by December 2021	Q1 N/A Q2 N/A	4 Copies of updated supplier database
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Municipal Financial Management and Viability	To publicize all contracts awarded on the municipal website	Number of published contracts awarded on the municipal website by June 2022	4 publications contracts awarded on the municipal website by June 2022	N/A	Publication of contracts awarded on the municipal website by September 2021	Publication of contracts awarded on the municipal website by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: There were no contracts that were advertised Q1 September 2021. Remedial Action: Contracts will be advertise next quarter. Q2 Reason for Deviation: There were no contracts that were advertised Q1 September 2021. Remedial Action: Contracts will be advertise next quarter.	Proof of publication of contracts awarded
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Municipal Financial Management and Viability	To compile a GRAP compliant Asset register for Council	Number of updated GRAP compliant asset register by June 2022	1 updated GRAP compliant asset register completed and submitted to Office of the Auditor General by June 2022	R0.00	1 updated GRAP compliant asset register completed and submitted to Council by September 2021	1 updated GRAP compliant asset register completed and submitted to Council by December 2021	Q1 Achieved 1 updated GRAP compliant asset register completed and submitted to Council by September 2021 Q2 Achieved 1 updated GRAP compliant asset register completed and submitted to Council by December 2021	Q1 N/A Q2 N/A	Copy of updated GRAP compliant asset register
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Municipal Financial Management and Viability	To perform monthly inventory stock counts.	Number of inventory stock counts by June 2022	12 monthly reports on inventory stock counts performed by June 2022	N/A	3 Monthly reports on inventory stock counts performed by September 2021	3 Monthly reports on inventory stock counts performed by December 2021	Q1 Achieved 3 Monthly reports on inventory stock counts performed by September 2021 Q2 Achieved 3 Monthly reports on inventory stock counts performed by December 2021	Q1 N/A Q2 N/A	12 copies of monthly reports on inventory stock count performed
Local Economic Development	To create job opportunities through EPWP programme	Number of Jobs created through Expanded Public Works Programme (EPWP) by June 2022	240 jobs created through EPWP by June 2022	N/A	60 jobs created through EPWP by September 2021	60 jobs created through EPWP by December 2021	Q1 Achieved 60 participants were recruited Q2 Achieved 60 participants were recruited	Q1 N/A Q2 N/A	list of appointed people

Local Economic Development	To support SMME development	Number of SMME (sub-contractors) supported by June 2022	20 SMME (sub-contractors) supported by June 2022	N/A	5 SMME (sub-contractors) supported by September 2021	5 SMME (sub-contractors) supported by December 2021	Q1 Achieved 5 sub-contractors were appointed Q2 Achieved 5 sub-contractors were appointed	Q1 N/A Q2 N/A	List of 20 SMMEs (sub-contractors) supported
Local Economic Development	To support SMME development	Number of Local Economic Development Projects coordinated and supported by June 2022	24 Local Economic Development Projects coordinated and supported by June 2022	N/A	6 Local Economic Development Projects coordinated and supported by September 2021	6 Local Economic Development Projects coordinated and supported by December 2021	Q1 Achieved 6 projects were supported Q2 Achieved 6 projects were supported	Q1 N/A Q2 N/A	List of 24 Economic Development Projects coordinated and supported
Local Economic Development	Promote Economic Development and Tourism	Number of LED summit held by December 2022	LED summit held by December 2022	R340 000.00		Hold an LED summit by December 2021	Not Achieved	Reasons for Deviation: Due to Covid 19 restrictions. Remedial Actions: Will be conducted in the next financial year.	LED Summit report and attendance register and other copies of activities

Local Economic Development	To Promote Tourism	Number of tourism boards to be erected by June 2022	6 tourism boards by June 2022	R45 000.00	Appointment of service providers by September 2021	Progress report of tourism boards erected by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Conducting of audit in all tourism attraction areas was delayed by the vastness of the area. Remedial Action: Tourism boards will be procured in Q2 Q2 Reasons for Deviation: The initial beneficiary identified had been changed and the process to identify the one started and that delayed Remedial Action: Progress report of tourism boards will be erected next quarter	Q1 Appointment letter Q2 Close out report
KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	Q1	Q2	PROGRESS REPORT	REASONS FOR DEVIATION AND REMEDIAL ACTION	POE
Good Governance	To review system of	Number of reviewed	1 report on reviewed	N/A	1 reviewed system of		Not Achieved	Reasons for Deviation:	12 copies of monthly

and Community Participation	delegation	system of delegation by September 2021	system of delegation September 2021		delegations by September 2021			Item was referred back by Council Remedial Action: Will be done in quarter 3	reports on timeous billing and submission of accounts
Good Governance and Community Participation	To develop IDP Process Plan	Number of IDP process plan developed and activities implemented by August 2021	1 IDP process plan developed and adopted by Council by 31 August 2021 and implementation of the plan by June 2022	N/A	IDP Process Plan adopted in 31 August 2021		Achieved 1 IDP process plan developed and implemented	N/A	1 copy of action plan development
Good Governance and Community Participation	To convene 2 community consultation meetings on IDP/ Budget	Number of IDP/ Budget community consultation meetings by June 2022	2 IDP/ Budget for 2 community consultation meetings in all wards by June 2022	N/A	Prepare community consultation schedule by September 2021	Prepare presentation and advertise the schedule for the IDP consultation meetings in the local newspaper by October 2021 1 IDP consultation meetings held by December 2021	Q1 Achieved IDP/ Budget community consultation meetings schedule was prepared Q2 Not Achieved The schedule for the IDP consultation meetings was advertised in the local newspaper Presentatio	Q2 N/A Q2 Reasons for Deviation: IDP consultation meetings was not done to all wards due to inauguration of Councillors for Five Years Remedial Action: IDP consultation meetings will be done in third quarter	Copy of the schedule Copy of presentation to communities Copy of advert Attendance registers

							n for the IDP consultation meetings was done and presented to Council		
Good Governance and Community Participation	To compile IDP & Budget and submit to council for approval	Number of IDP & Budget compiled by May 2022	1 IDP & Budget for 2021/22 FY submitted and adopted by Council	N/A		Consolidate needs analysis for the Draft IDP by December 2021	Not Achieved	<p>Reasons for Deviation: Needs analysis for the Draft IDP was not consolidated</p> <p>Remedial Action: Needs analysis for the Draft IDP will be consolidated in third quarter</p>	Copy of draft and final IDP and Budget Council resolutions
Good governance and Public Participation	To compile annual and quarterly performance assessment reports	Number of annual and quarterly performance assessment reports compiled by June 2022	<p>1 Annual performance assessment report for 2020/21 FY submitted and adopted by Council by September 2022</p> <p>3 quarterly reports on assessment of the municipal manager and managers reporting directly to the</p>	N/A	1 Annual performance assessment report for the 2020/21 FY by September 2021	1 quarterly performance assessment report for the 1 st quarter submitted and adopted by Council by December 2021	<p>Q1 Not Achieved</p> <p>Q2 Not Achieved</p>	<p>Q1 Reason for Deviation: Assessment committee not been appointed yet</p> <p>Remedial Action: Assessment committee will appointed in the next quarter</p> <p>Q2 Reason for Deviation: Assessment committee not</p>	Copy of performance assessment report and council resolution numbers

			municipal manager					been appointed yet Remedial Action: Assessment committee will be appointed in the next quarter	
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1.3 Municipal Transformation and Institutional Development

Municipal Transformation and Institutional Development	To hold management meetings and departmental meetings	Number of management meetings held by June 2022	12 management meetings held by June 2022	N/A	3 management meetings by September 2021	3 management meetings by December 2021	Q1 Achieved 3 management meetings held Q2 Achieved 3 management meetings held Q1	Q1 N/A Q2 N/A	Minutes of management meetings Attendance registers
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Municipal Transformation and Institutional Development	To hold extended management meetings	Number of extended management meetings held by June 2022	4 extended management meetings held by June 2022	N/A	1 extended management meeting by September 2021	1 extended management meeting by December 2021	Q1 Not Achieved	Q1 Reason/s for Deviation Extended management couldn't be held due to busy schedule of managers. Remedial Action Target to be performed during Q2	Minutes of extended management meetings Attendance registers
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							Q2 Not Achieved	Q2 Reasons for Deviation: Commitment to deal with AG RFIs. Remedial Action: Target will be performed during Q3	
Municipal Transformation and Institutional Development	To hold departmental meetings	Number of departmental meetings held by June 2022	12 departmental meetings each department held by June 2022	N/A	3 departmental meeting each department by September 2021	3 departmental meeting each department by December 2021			Minutes of departmental meetings Attendance registers
						Municipal Manager	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q2 Q2 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	Minutes of departmental meetings Attendance registers
						Planning and Development	Q1 Achieved 3	Q1 N/A	Minutes of departmental meetings

							departmental meetings held Q2 Achieved departmental meetings held	Q2 N/A	Attendance registers
						Corporate Services	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q2 Q2 Reasons for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	Minutes of departmental meetings Attendance registers
						Technical Services	Q1 Not Achieved	Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action:	Minutes of departmental meetings Attendance registers

							<p>Q2 Not Achieved</p>	<p>Meetings will be held during Q2</p> <p>Q2 Reasons for Deviation: Meetings not held due to Covid-19 regulations restrictions.</p> <p>Remedial Action: Meetings will be held during Q3</p>	
						Finance Department	<p>Q1 Not Achieved</p> <p>Q2 Not Achieved</p>	<p>Q1 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions.</p> <p>Remedial Action: Meetings will be held during Q2</p> <p>Q2 Reasons for Deviation: Meetings not held due to Covid-19 regulations restrictions.</p> <p>Remedial Action: Meetings will be held during Q3</p>	<p>Minutes of departmental meetings</p> <p>Attendance registers</p>
						Community Services	<p>Q1 Not Achieved</p>	<p>Q1 Reason for Deviation: Meetings not held due to Covid-19</p>	<p>Minutes of departmental meetings</p> <p>Attendance</p>

								regulations restrictions. Remedial Action: Meetings will be held during Q2	registers
							Q2 Not Achieved	Q2 Reasons for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	
Good Governance and Public Participation	To submit information for compilation of internal newsletters	Number of documents submitted for compilation of internal newsletters by June 2022	2 documents submitted for compilation of internal newsletters	N/A	1 document submitted for compilation of internal newsletter		Not Achieved	Reason for Deviation: Communications officer position not yet filled. Remedial Action Target to be performed during Q2	Copy of internal newsletters
Good Governance and Public Participation	To submit information for compilation of internal and external newsletters	Number of documents submitted for compilation of external newsletters by June 2022	2 documents submitted for compilation external newsletters	N/A		1 document submitted for compilation of external newsletter December 2021	Not Achieved	Reason for Deviation: Communications officer position not yet filled. Remedial Action: Target to be performed during Q3	Copy of external newsletters
Municipal Transformation and	To hold 4 staff meetings	Number of staff meetings held by June 2022	4 staff meetings held	N/A	1 staff meeting held by September	1 staff meeting held by November	Q1 Not Achieved	Q1 Reason for Deviation:	Minutes of staff meetings

Institutional Development					2021	2021		Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q2	Attendance registers
							Q2 Not Achieved	Q2 Reason for Deviation: Meetings not held due to Covid-19 regulations restrictions. Remedial Action: Meetings will be held during Q3	
Good Governance and Public Participation	To develop Technical SDBIP and performance agreements for senior managers	Number of Technical SDBIP and performance agreements developed and signed by September 2022	1 SDBIP developed and performance agreements for senior managers signed by September 2022	N/A	SDBIP developed & performance contracts signed by all senior managers and the accounting officer		Not Achieved	Reason for Deviations: Technical SDBIP developed & performance contracts signed by the Directors and they were sent to the Accounting Officer for approval Remedial Action: After the approval, they will be submitted to the relevant stakeholders	Copy of SDBIP and signed Performance Contracts
Good Governance	To compile performance	Number of performance	4 performance reports on Top	N/A	1 municipal performance	1 municipal performance	Achieved 1 Fourth	N/A	Copy of quarterly

and Public Participation	reports on Top Layer SDBIP	reports on Top Layer SDBIP submitted by June 2022	Layer SDBIP submitted and adopted by Council by June 2022		report on Top layer SDBIP for last quarter for the previous financial year 2020/21 submitted and adopted by Council by September 2021	report on Top layer SDBIP for the 1 st quarter submitted and adopted by Council by December 2021	Quarter Municipal performance report 2020/21 Financial Year was submitted and adopted by Council		performance reports
Good Governance and Public Participation	To compile Draft Annual Report	Number of Draft Annual Reports submitted to Council and treasury by August 2022	1 Draft Annual Report to be submitted to the next Council meeting. for noting by August 2022 and submitted to COGHSTA, Provincial Legislature, Provincial and National Treasury June 2022	N/A	1 Draft Annual Report adopted by council for noting and submitted to COGHSTA, Provincial Legislature, Provincial and National Treasury by January 2022		Not Achieved	Reason for Deviations: Information requested to senior managers was not submitted to compile the draft annual report Remedial Action: Annual report will be submitted in January 2022	Copy of Draft Annual Report and council resolution Proof of submissions to identified stakeholders
Good Governance and Public Participation	To compile Annual Performance Report	Number of Annual Performance Report to be submitted to the next Council meeting. for approval by August 2022	1 Annual Performance Report adopted by council and submitted to COGHSTA, Provincial Legislature, Provincial and National Treasury June 2022	N/A	Annual Performance Report adopted by council and submitted to COGHSTA, Provincial Legislature, Provincial and National Treasury by August 2022		Achieved 1 Annual Performance Report adopted by council and submitted to COGHSTA, Provincial Legislature, Provincial and National	N/A	Copy of annual performance report and council resolution Proof of submissions to identified stakeholders

							Treasury		
Good Governance and Public Participation	To report on publicized all municipal activities/events on municipal website	Number of publicized activities/events on municipal website by June 2022	Quarterly publicized activities/events on municipal website by June 2022	N/A	100% publicized municipal activities/events on municipal website by September 2021	100% publicized municipal activities/events on municipal website by December 2021	Q1 Achieved Municipal activities/events were publicized on municipal website Q2 Achieved Municipal activities/events were publicized on municipal website	Q1 N/A Q2 N/A	Proof of publications
Municipal Transformation and Institutional Development	To conduct a workshop on code of conduct	Number of workshops conducted on code of conduct for employees by June 2022	2 workshops on a code of conduct for employees held by June 2022	N/A		1 workshop on a code of conduct for employees by December 2021	Not achieved	Reason for deviation Target was achieved in the previous financial year Remedial action Will be removed in the SDBIP	Attendance registers of the workshops
Municipal Transformation and Institutional Development	To conduct policy workshops	Number of workshops on Policies by June 2022	4 workshops on policies held by June 2022	N/A	1 workshop on policies by September 2021	1 workshop on policies by December 2021	Q1 Achieved 1 workshop on policies held Q2 Achieved 1 workshop on policies	Q1 N/A Q2 N/A	Attendance registers of the workshops

							held		
Good Governance and Public Participation	To develop Updated Council resolution register	Number of updated quarterly Council resolution register developed and submitted by June 2022	4 quarterly updated Council resolution registers developed and submitted to Council by June 2022	N/A	1 quarterly updated Council resolution register of the previous financial year 2019/20 adopted September 2021	1 quarterly updated Council resolution register developed and submitted to council by December 2021	Q1 Achieved 1 updated council resolution register was developed Q2 Achieved 1 updated council resolution register was developed	Q1 N/A Q2 N/A	Copy of updated council resolution register and council resolution number
Good Governance and Public Participation	To develop Council and Council committee itinerary	Number of regulated Council committee meetings and Council meetings by June 2022	4 Council committee meetings and 4 Council meetings held by June 2022	N/A	1 Council committee meetings and 1 Council meeting to be held by September 2021	1 Council committee meetings and 1 Council meeting to be held by December 2021	Q1 Achieved 1 Council committee meetings and 1 Council meeting held Q2 Not Achieved	Q1 N/A Q2 Reason for Deviations; Meetings were postponed due to local government election. Remedial Action: Meeting will be held on the third quarter.	Minutes of council committee meetings and attendance registers
Municipal Transformation and Organizational	Development of Review Employment Equity Plan	Number of reviewed Employment Equity Plan	1 reviewed Employment Equity Plan (EEP) by June	N/A	Actual review of the Employment Equity Plan	Submission of Employment Equity Plan (EEP) to	Q1 Achieved Employment Equity	Q1 N/A	Copy of employment equity plan

Development	(EEP)	(EEP) by June 2022	2022		(EEP) through relevant structure (LLF) by September 2021	Council by October 2021 and Submission to department of Labour by January 2022	plan was submitted to department of labour Q2 Achieved Employment Equity plan was submitted to department of labour	Q2 N/A	
Municipal Transformation and Organizational Development	Development of reports on functionality of IT to be submitted to council	Number of reports on functionality of IT by June 2022	4 quarterly reports on functionality of IT by June 2022	N/A	1 quarterly report on functionality of IT by September 2021	1 quarterly report on functionality of IT by December 2021	Q1 Achieved 1 quarterly report on functionality of IT developed and submitted to Council Q2 Achieved 1 quarterly report on functionality of IT developed and submitted to Council	Q1 N/A Q2 N/A	Proof of functional cameras and telephones
Municipal Transformation and Organizational Development	Development of job description for new positions	Number of job descriptions developed by June 2022	2 job descriptions developed by June 2022	N/A		1 report on development job description by December	Not Achieved	Reason for Deviations: No vacant positions were filled.	Copies of job descriptions developed

						2021		Remedial Action: Will be develop when new position are filled	
Municipal Transformation and Organizational Development	Submission of training reports to Council	Number of training reports submitted to Council by June 2022	4 training reports submitted to Council by June 2022	N/A	1 training Report to be submitted to the next Council meeting. by September 2021	1 training Report to be submitted to the next Council meeting. by December 2021	Q1 Achieved 1 training Report to be submitted to the next Council meeting. Q2 Achieved 1 training Report to be submitted to the next Council meeting.	Q1 N/A Q2 N/A	Copy of training reports and council resolution number
Municipal Transformation and Organizational Development	Development and submission of Work Skills Plan (WSP) and submit to LGSETA	Number of developed and submitted Work Skills Plan (WSP) to LGSETA by April 2021	1 Work Skills Plan (WSP) develop & submitted to LGSETA by June 2022	N/A		1 report on Consolidation of inputs from various departments by December 2021			Copy of WSP developed and proof of submission to LGSETA
Basic Service Delivery and Infrastructure Development	To attend to all received queries on electricity in Hotazel and Vanzylsrus	% of queries on electricity received and attended to in Hotazel and Vanzylsrus submitted to Council by June 2022	100%of queries on electricity received and attended to in Hotazel and Vanzylsrus submitted to Council	N/A	100% of queries on electricity received and attended to in Hotazel submitted to Council by September 2021	100% of queries on electricity received and attended to in Hotazel submitted to Council by December 2021	Q1 Achieved 100% of queries on electricity received and attended to in Hotazel Q2 Achieved	Q1 N/A Q2 N/A	List of queries on electricity at Hotazel and Vanzylsrus received and list of those attended to

							100% of queries on electricity received and attended to in Hotazel		
Basic Service Delivery and Infrastructure Development	To coordinate queries received and attend by Eskom	% of queries on electricity received and attended by Eskom submitted to council by June 2022	100% of queries on electricity received and attended by Eskom submitted to Council	N/A	100% of Queries received and attended to by Eskom by September 2021	100% of Queries received and attended to by Eskom by December 2021	Q1 Achieved 100% of Queries received and attended to by Eskom Q2 Achieved 100% of Queries received and attended to by Eskom	Q1 N/A Q2 N/A	List of queries on electricity received by Eskom and list of those attended to
Basic Service Delivery and Infrastructure Development	To coordinate and monitor all the villages prioritized for electrification and Infills	% of coordinated and monitored prioritized villages for electrification and infills by June 2022	100% coordination and monitoring of prioritized villages for electrification and infills	N/A	100% coordination and monitoring of prioritized villages for electrification and infills by September 2021	100% coordination and monitoring of prioritized villages for electrification and infills by December 2021	Q1 Achieved 100% coordinated and monitored of prioritized villages for electrification and infills Q2 Achieved 100% coordinated and monitored of prioritized	Q1 N/A Q2 N/A	List of villages coordinated and monitored for electrification and infills

							villages for electrification and infills		
Basic Service Delivery and Infrastructure Development	Provision of Roads	Number of Roads Upgraded by June 2022	Makhubung Internal Road Phase 6, Tsaelengwe Internal Road and Washington Internal Road	CP001 R 23 691 753.84 (MIG)		Makhubung Internal Road Phase 6, Tsaelengwe Internal Road and Washington Internal Road projects handed over to the Contractor by December 2021	Achieved The following five projects were handed over: Makhubung Internal Road Phase 6, Tsaelengwe Internal Road and Washington Internal Road	N/A	Practical completion certificates for identified villages
Basic Service Delivery and Infrastructure Development	Provision of water	Number of Villages prioritized for access to Water Infrastructure by June 2022	10 villages provided with access to water infrastructure at Ncwelengwe/Magwagwe,Pe nryn, Shalaneng, Tzaneen, Heiso, Wingate, Gatshikedi and Heuningvlei-Gammokwane completed	CP003 R59 740 407.96	5 Water Infrastructure Projects Handed Over to the Contractor by September 2021 and all projects to start 14 days after handing over. Ncwelengwe/Magwagwe,Pe nryn, Shalaneng and Tzaneen	5 Water Infrastructure Projects Handed Over to the Contractor before by December 2021 and all projects to start 14 days after handing over. Heiso, Wingate, Gatshikedi and Heuningvlei-Gammokwane	Q1 Achieved The following five projects were handed over: Ncwelengwe/Magwagwe, Tzaneen, Tsinengkop, Gatshekedi and Kome Q2 Not	Q1 N/A Q2 Reasons for Deviation: Heiso- and Gammokwane Water Supply projects were not handed over –	10 practical completion certificates for the identified villages

							Achieved	Remedial Action: To be handed over in January 2022	
Basic Service Delivery and Infrastructure Development	Provision of borehole refurbishment	Number of Villages for borehole refurbishment by June 2022	4 Villages provided with boreholes refurbishment (Bendel, Gamothibi, Cardington and Masankong) prioritized for boreholes refurbishment completed by June 2022	R 9 546 954.47	Procurement process of Contractor – Appointment letter by September 2021	(Bendel, Gamothibi, Cardington and Masankong) handed over to the Contractor by December 2021	Q1 Achieved Contractors were appointed Q2 Achieved Borehole refurbishment For (Bendel, Gamothibi, Cardington and Masankong) handed over to the Contractor	Q1 N/A Q2 N/A	4 practical completion certificates for the identified villages
Basic Service Delivery and Infrastructure Development	To implement water Operations and Maintenance Plan	% of Water Operations and Maintenance Plan Implemented by June 2022	100% Implementation of Operation & Maintenance Plan to be submitted to Council by June 2022	N/A	100% Implementation of Operation & Maintenance Plan to be submitted to council by September 2021	100% Implementation of Operation & Maintenance Plan to be submitted to council by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Water Operations and Maintenance Plan to be revised Remedial Action: New targets will be reported after the revised O&M Plan Q2 Reason for	List of activities implemented in the Operation & Maintenance Plan and council resolution number

								Deviation: No Report submitted Remedial Action: Target to be performed on the next quarter	
Basic Service Delivery and Infrastructure Development	To Implement Water Services Development Plan WSDP (WSDP)	% on implementation of Water Services Development Plan (WSDP) by June 2022	100% Implementation of WSDP submitted to Council by June 2022	N/A	100% Implementation of WSDP submitted to council by September 2021	100% Implementation of WSDP submitted to council by December 2021	Q1 Not Achieved Q1 Not Achieved	Q1 Reason for Deviation: WSDP to be revised Remedial Action: New targets will be reported after the revised WSDP Q2 Reasons for Deviation: WSDP to be revised and no Report submitted Remedial Action: Target to be performed on the next quarter	List of activities implemented in the WSDP and council resolution number
Basic Service Delivery and Infrastructure Development	To Implement Regulatory Information System (IRIS)	% on implementation of Integrated Regulatory Information System (IRIS)	100% Implementation of IRIS submitted to Council by June 2022	N/A	100% Implementation of IRIS submitted to council by September	100% Implementation of IRIS submitted to council by December	Q1 Achieved 100% Implementation of IRIS were	Q1 N/A	List of activities implemented in IRIS and council resolution

		by June 2022			2021	2021	submitted to Council Q1 Achieved 100% Implementation of IRIS were submitted to Council	Q2 N/A	number
Basic Service Delivery and Infrastructure Development	Provide sanitation	Number of rural dry sanitation projects implemented by June 2022	Rural dry sanitation provided in 4 prioritized villages, namely Gasehune Wyk 9, Maketlele, Dithakong Phase 4 and Motlhoeng by June 2022	CP004 R14 457 836.73	Gasehune Wyk 9, Maketlele, Dithakong Phase 4 and Motlhoeng handed over to the Contractor by September 2021	1 Progress report on sanitation units erected in 2 villages by December 2021	Q1 Achieved Three projects(Gasehune Wyk 9, Maketlele , Dithakong Phase 4 and Motlhoeng) were handed over Q2 Achieved Progress report on sanitation units erected in 2 villages was compiled	Q1 N/A Q2 N/A	4 practical completion certificates on identified villages
Basic Service Delivery and Infrastructure Development	To report on Implementation of SPLUMA and Functionality of	Number of reports on implementation of SPLUMA and	4 quarterly reports on the Implementation of SPLUMA	R75.000.00	100% implementation of SPLUMA and	100% implementation of SPLUMA and	Q1 Achieved List of activities	Q1 N/A	List of activities implemented in

	Tribunal	Functionality of the Tribunal by June 2022	and Functionality of Tribunal by June 2022		Functionality of Tribunal by September 2021	Functionality of Tribunal by December 2021	implemented in SPLUMA and Functionality of Tribunal Q2 Achieved List of activities implemented in SPLUMA and Functionality of Tribunal	Q2 N/A	SPLUMA and minutes of the DMPT
Basic Service Delivery and Infrastructure Development	To receive and Process all Land Development application as and when there are new applications	Number of received and processed land applications as and when there are new applications by June 2022	4 quarterly reports on new received and processed all land development applications as and when there are new applications by June 2022	N/A	100% land applications received and processed by September 2021	100% land applications received and processed by December 2021	Q1 Achieved List of received applications and list of processed applications Q2 Achieved List of received applications and list of processed application	Q1 N/A Q2 N/A	List of received applications and list of processed applications
Basic Service Delivery and Infrastructure Development	To facilitate housing programme	Number of campaigns in housing consumer education by June 2022	15 campaigns in housing consumer education held by June 2022	R300 000.00		Campaign in housing consumer education held in 8 wards by December 2021	Not Achieved	Reason for Deviation: Unavailability of the officials from Department of Human Settlement, Water	Attendance registers of housing campaigns in 15 wards

								and Sanitation Remedial Action: Will be performed during third quarter	
Basic Service Delivery and Infrastructure Development	To facilitate housing programme	Number of housing data collected by June 2022	50 households housing data collected in 15 wards by June 2022	N/A	10 households Housing data collected in 3 wards September 2021	20 households Housing data collected in 4 wards December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Unavailability of data from COGHSTA Remedial Action: Write a letter to COGHSTA to request HSS training for Housing official Q2 Reason for Deviation: Unavailability of data from COGHSTA Remedial Action: Write a letter to COGHSTA to request HSS training for Housing official	Copies of housing data collected in 15 wards
Basic Service Delivery and Infrastructure Development	To facilitate housing programme	Number of Business Plans submitted COGHSTA and list of villages for	Business Plans for the villages for dolomitic study and geotech	N/A	Business Plans submitted by September 2021		Not Achieved	Reason for Deviation: Unavailability of transport	Copies of Business Plans submitted

		dolomitic study and geotech conducted by June 2022	by June 2022		(Maipeng, Eiffel & Klein Eiffel, Bendel, Gatshekedi and Logobate)			Remedial Action: We have written the JTG District Municipality to assist and they could not due to the shortage of transport.	
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of environmental awareness campaigns conducted by June 2022	30 environmental awareness campaigns on safe and clean environment in all wards held by June 2022	R200 000.00	1 environmental awareness campaign on safe and clean environment in 7 wards by September 2021 (Shalaneng, Gamokatedi, Madibeng, Magobing, Mmatoro, Saamsokol and Logobate)	1 environment awareness campaign on safe and clean environment in 8 wards by December 2021 (Ditlharapeng, Ditshipeng, Glenred, Lotlhakajane, Dithakong, Campton, Drieloop and Magagwe)	Q1 Achieved 1 environmental awareness campaign on safe and clean environment in 7 wards (Shalaneng, Gamokatedi, Madibeng, Magobing, Mmatoro, Saamsokol and Logobate) Q2 Achieved 1 environmental awareness campaign on safe and clean environment in 8 wards by	Q1 N/A Q2 N/A	30 attendance registers of people attended the campaigns

							December 2021 (Ditlharape ng, Ditshipeng, Glenred, Lotlhakajan eng, Dithakong, Campton, Drieloop and Magwagwe)		
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of Recreational Usage Facilities Policy developed by June 2022	1 Recreational Facilities Usage Policy developed by June 2022	N/A	Submission of draft Recreational Facilities Usage Policy to Council for noting by September 2021	Submission of Recreational Facilities Usage Policy to Council for approval by December 2021	Q1 Not Achieved Q2 Achieved Recreation al Facilities Usage Policy was submitted	Q1 Reason for Deviation: Ordinary Council only took place on the 1 st October 2021 Remedial Action: Will be reported in the 2 nd quarter Q2 N/A	Q1 & Q2: Council resolutions Q3: Publication notice/emai l to the office of the MM and IT
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of guard house constructed for Vanzylsrus landfill site by June 2022	1 guard house constructed for Vanzylsrus landfill site by June 2022	R150 000 .00	Appointment of service provider by September 2021	Introduction of the service provider to the community by December 2021	Q1 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial	Q1: Appointme nt letter Q2: Attendance register Q3: Close out

							<p>Q2 Not Achieved</p> <p>Action: Will be implemented in the 2nd quarter</p> <p>Q2 Reason for Deviation: Budget/vote misallocation</p> <p>Remedial action Will be implemented in the 3rd quarter</p>	report
						<p>Construction of the guard house commences by December 2021</p> <p>Q1 Not Achieved</p> <p>Q2 Not Achieved</p>	<p>Q1 Reason for Deviation: Budget/vote misallocation</p> <p>Remedial Action: Will be implemented in the 2nd quarter</p> <p>Q2 Reason for Deviation: Budget/vote misallocation</p> <p>Remedial action Will be implemented in the 3rd quarter</p>	
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of solar panels for weight bright and guard house at	1 Solar panel for weight bridge at Vanzylsrus landfill site	R250 000 .00	Appointment of service provider by September 2021	Introduction of the service provider to the community by December	<p>Q1 Not Achieved</p> <p>Q1 Reason for Deviation: Budget/vote misallocation</p>	<p>Q1: appointment letter Q2: Attendance register</p>

		Vanzylsrus landfill site by June 2022				2021		Q2 Not Achieved Remedial Action: Will be implemented in the 2 nd quarter Q2 Reason for deviation Budget/vote misallocation Remedial action Will be implemented in the 3 rd quarter	Q3: closed out report
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of repair and maintenance of solar panels at Glenred landfill site by June 2022	Repaired Solar panels for weight bridge at Glenred landfill site	R250 000 .00	Appointment of service provider by September 2021	Introduction of the service provider to the community by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2 nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2 nd quarter	Q1: appointment letter Q2: Attendance register Q3: closed out report
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of septic tank purchased for Vanzylsrus	Purchase a Septic Tank for Vanzylsrus by June 2022	R200 000 .00	Appointment of service provider by September	Purchase of the Septic tank by December 2021	Q1 Not Achieved	Q1 Reason for Deviation: Budget/vote	Q1: appointment letter Q2:

		December 2021			2021			misallocation Remedial Action: Will be implemented in the 2 nd quarter Q2 N/A	Purchase order and delivery note
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of households provided with refuse removal services in Hotazel and Vanzylsrus by June 2022	877 households provided with refuse removal services in Hotazel and Vanzylsrus	N/A	877 households provided with refuse removal services in Hotazel and Vanzylsrus by September 2021	877 households provided with refuse removal services in Hotazel and Vanzylsrus by December 2021	Q1 Achieved 877 households were provided with refuse removal services in Hotazel and Vanzylsrus Q2 Achieved 877 households were provided with refuse removal services in Hotazel and Vanzylsrus	Q1 N/A Q2 N/A	Signed copies of collection schedule
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of refuse collection plan developed by December 2021	Developed refuse collection plan by June 2022	N/A	Community consultation at ward 9, 10, 11 and 12 by September	Submit the community consultation report and refuse	Q1 Not Achieved	Q1 Reason for Deviation: Covid-19 regulations limit	Approved collection plan

					2021	collection plan to Council for adoption by December 2021		on community meetings Remedial Action: Will be implemented in the 2 nd quarter Q2 Not Achieved Q2 Reason for Deviation: Unavailability of the officials from Department of Environmental Affairs Remedial Action: Will be implemented in the 3 rd quarter	
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of PPE purchased for employees by June 2022	Purchase of PPE for Refuse removal, Sewer removal, Sportsfields and Community Halls employees by June 2022	R300 000 .00	Appointment of service provider by September 2021	Purchase of PPE for employee by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2 nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be	Q1: SCM reports Q2: Purchase order and delivery note

								implemented in the 3 rd quarter	
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of Septic Tank Trailer by June 2022	Purchase of Septic Tank Trailer for Heuningvlei by June 2022	R300 000 .00	Appointment of service provider by September 2021	Purchase of the Septic Tank Trailer by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2 nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2 nd quarter	Q1: SCM reports Q2: Purchase order and delivery note
Basic Service Delivery and infrastructure Development	To promote safe and clean environment	% of fire suppression attended to and emergency incidents by June 2021	100% of fire suppression and emergency incidents attended to	R60 000. 00	100% working on veld fire suppression by September 2021	100% working on veld fire suppression by December 2021	Q1 Achieved 100% working on veld fire suppressed Q2 Achieved 100% working on veld fire suppressed	Q1 N/A Q2 N/A	List of areas where veld fire was suppressed
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of established Hotazel landfill site by June 2022	1 established Hotazel landfill site by June 2022	R500 000.00		Appointment of service provider by December 2021	Not Achieved	Reason for Deviation: Budget misallocation	Copy of environmental authorization

								Remedial Action: Site will be handed over in quarter 2	
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of recreational facilities cleaned on quarterly bases by June 2022	Cleaning of 25 recreational facilities on quarterly bases	R250 000 .00 (including Municipal offices)	Cleaning of 25 municipal recreational facilities by September 2021	Cleaning of 25 municipal recreational facilities by December 2021	Q1 Achieved 25 municipal recreational facilities were cleaned Q2 Achieved 25 municipal recreational facilities were cleaned	Q1 N/A Q2 N/A	Signed schedule of cleaned facilities
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of sports fields maintained by March 2022	2 Sports fields maintained (Dithakong and Ncwelengwe) by June 2022	R400 000 .00	Appointment of service provider by December 2021	Activities completed on maintenance of 2 sports fields (Dithakong and Ncwelengwe) by December 2021	Q1 Not Achieved Q2	Q1 Reason for Deviation: Budget misallocation Remedial Action: Site will be handed over in quarter 2 Q2	Q1: Appointment letter Q2: list of activities done per sport fields Q3: Close out report
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of community halls constructed by June 2022	Construction of 2 community halls at Cardington and	R6 000 000.00	Appointment of contractor for the construction of 2 community halls	Introduction of contractor to the community of Cardington and Washington by	Q1 Achieved Contractors for the construction of 2	Q1 N/A	Q1: Appointment letter Q2: Attendance register

			Washington by June 2022		(Cardington and Washington) by September 2021	December 2021	community halls (Cardington and Washington) were appointed Q2 Achieved Contractor was introduced to the community of Cardington and Washington	Q2 N/A	Q2: Site handover report Q3: progress Report Q4: Handover closed out report
						Construction commences by December 2021	Q2 Achieved Construction commences	Q2 N/A	
Basic Service Delivery and Infrastructure Development	To provide recreational facilities	Number of community halls maintained by June 2022	100% maintenance of community Rusfontein Wyk 10, Heuningvlei and Laxey) by June 2022	R400 000 .00	Appointment of service provider for the maintenance of community halls Rusfontein Wyk 10, Heuningvlei and Laxey) by September 2021	Introduction of service provider to the community by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2 nd quarter Q2 Reason for Deviation: Budget/vote misallocation	Q1: Appointment letter Q2: Attendance register Q2: Site handover Q3: list of all activities completed and closed out report

								Remedial Action: Will be implemented in the 3 rd quarter	
						Maintenance of community halls Rusfontein Wyk 10, Heuningvlei and Laxey) commences by December 2021	Q2 Not Achieved	Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 3 rd quarter	
Basic Service Delivery and Infrastructure Development	To promote safe and clean environment	Number of environmental management promotional material developed by December 2021	50 Promotional material developed by June 2022	R20 000.00 (including housing and traffic promotional materials)	Appointment of service provider by September 2021	Printing of promotional material by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2 nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 3 rd quarter	Q1: Appointment letter Q2: Delivery note
Basic Service Delivery and	To provide traffic services	Number of traffic promotional	50 Promotional	N/A	Appointment of service	Printing of promotional	Q1 Not	Q1 Reason for	Q1: Appointme

Infrastructure Development		material developed by December 2021	material developed by June 2022		provider by September 2021	material by December 2021	Achieved Q2 Not Achieved	Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 2 nd quarter Q2 Reason for Deviation: Budget/vote misallocation Remedial Action: Will be implemented in the 3 rd quarter	nt letter Q2: Delivery note
Basic Service Delivery and Infrastructure Development	To provide traffic services	Number of the DTLC assessment by June 2022	1 DTLC assessed by June 2022		Appointment of service provider by September 2021	Assessment of the functionality of the DTLC conducted by the Department of Transport, Safety and Liaison by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: No telephone lines in the Municipality Remedial Action: Telephone may be installed in the second quarter Q2 Reason for Deviation: No telephone lines in the Municipality Remedial Action:	Q1: Appointment letter Q2: Assessment report

								Telephone may be installed in the third quarter	
Good Governance and Public Participation	To empower designated groups	% on functionality of the Local AIDS Council (LAC) by June 2022	100% functionality of the LAC by June 2022	R30 000.00	100% functionality of the LAC by September 2021	100% functionality of the LAC by December 2021	Q1 Achieved Local AIDS Council (LAC) 100% functional Q2 Achieved Local AIDS Council (LAC) 100% functional	Q1 N/A Q2 N/A	List of activities on LAC
Good Governance and Public Participation	To empower designated groups	Number of programs on youth development by June 2022	4 programmes on youth development by June 2022	R200 000 .00	1 Youth development programs by September 2021	1 Youth development programs by December 2021	Q1 Not Achieved Q1 Not Achieved	Q1 Reason/s for Deviation Covid-19 Regulation's restrictions Remedial Action Target to be performed during Q2 Q2 Reasons for Deviation: Covid-19 Regulation's restrictions Remedial Action: Target to be performed during Q3	List (4) of youth programmes held

Good Governance and Public Participation	To empower designated groups	Number of Women & Children development programs by June 2022	4 Women & Children development programs by June 2022	R35 000.00	1 program on Women & Children development by December 2021	1 program on Women & Children development by December 2021	Q1 Not Achieved Q2 Not Achieved	Q1 Reason/s for Deviation Covid-19 Regulation's restrictions Remedial Action Target to be performed during Q2 Q2 Reasons for Deviation: Covid-19 Regulation's restrictions Remedial Action: Target to be performed during Q3	List (4) of woman programmes held
Good Governance and Public Participation	To empower designated groups	Number of programs for disabled and elderly people by June 2022	4 programs for disabled and elderly people by June 2022	R30 000.00	1 program for disabled and elderly people by September 2021	1 program for disabled and elderly people by December 2021	Q1 Not Achieved	Q1 Reason/s for Deviation Covid-19 Regulation's restrictions Remedial Action Target to be performed during Q2	List (4) of disabled and elderly programmes held
Basic Service Delivery and Infrastructure Development	To provide library services	% on coordination of library programmes by June 2022	% on coordination of library programmes by April 2022	N/A	100% coordination of library programmes by September 2021	100% coordination of library programmes by December 2021	Q1 Not Achieved	Q1 Reason/s for Deviation Covid-19 Regulation's restrictions	List of activities on library services

								Remedial Action Target to be performed during Q2 Q2 Not Achieved Q2 Reasons for Deviation: Covid-19 Regulation's restrictions Remedial Action: Target to be performed during Q3	
Basic Service Delivery and infrastructure Development	To provide library services	Number of business plan developed for the requisition of funds for library by March 2022	1 business plan developed for the requisition of funds for library by June 2022	(Library services)	1 business plan developed for the requisition of funds for library by September 2021		Partially Achieved 1. Business plan for Library Development Program (LDP) was submitted 2. 1 st quarter report on LDP still outstanding 3. Cassel and Logagang Librarie	Remedial Action: 1 st quarter report to be submitted 16/10/2021	Copy of a business plan

							s closed since April 2020 4. Vanzyl srus Library open to public		
Basic Service Delivery and infrastructure Development	Upgrading of cemeteries	Number of cemeteries upgrading by June 2022	05 cemeteries upgraded by June 2022	R1 126 000.00	Appointment of service providers by September 2021	Progress report on cemeteries upgraded by December 2021	Q1 Achieved Service providers for delivery of material was appointed Q2 Achieved Project commenced in December	Q1 N/A Q2 N/A	Closed out report
Good Governance and Public Participation	To pay stipend for ward committees	% of stipend paid to ward committees by June 2022	100% of stipend paid to ward committees by June 2022	R1 5 00 000.00	100% of stipend paid to ward committees by September 2021	100% of stipend paid to ward committees by December 2021	Q1 Achieved Stipends were paid to ward committees in 15 wards Q2 Achieved Stipends were paid to ward committees in 15 wards	Q1 N/A Q2 N/A	Proof of stipend paid to ward committees
Good	To conduct	Number	4 speakers	R20	1 speaker's	1 speaker's	Q1	Q1	Minutes of

Governance and Public Participation	Speaker's Forum meeting	speakers forum meetings held by June 2022	forum meetings held by June 2022	000.00	forum meeting by September 2021	forum meeting by December 2021	Not Achieved Q2 N/A	Reasons for Deviation: Non availability of Councillors Remedial Action Target to be performed during Q2 Q2 Reasons for Deviation: Newly elected councilors not yet inducted. Remedial Action: Target to be performed during Q3	the meetings and attendance registers
Municipal Financial Management and Viability	To convene 2 community consultation meetings on Budget	Number of Budget community consultation meetings by May 2022	2 meetings on Budget community consultation in all wards	N/A	Prepare community consultation schedule by September 2021	Prepare presentation and advertise the schedule for the Budget consultation meetings in the local newspaper by October 2021 1 budget consultation meetings held by December 2021	Q1 Achieved Prepared community consultation meetings Q2 Not Achieved	Q1 N/A Q2 Reasons for Deviation: IDP consultation meetings was not done to all wards due to inauguration of Councillors for Five Years Remedial Action: IDP consultation meetings will be	Minutes of the meetings and attendance registers

								done in third quarter	
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of monthly cashbook and bank reconciliation reports by June 2022	12 monthly cashbook and bank reconciliation reports by June 2022	N/A	3 monthly cashbook and bank reconciliation reports by September 2021	3 monthly reports on timeous billing and submission of accounts by end of December 2021	Q1 Achieved 3 Monthly Cashbook and Bank Reconciliation reports were submitted Q2 Achieved 3 Monthly Cashbook and Bank Reconciliation reports were submitted	Q1 N/A Q2 N/A	12 copies of monthly reports on timeous billing and submission of accounts
Municipal Finances And Financial Viability	To maintain a strong, sustainable municipal financial position	To maintain a strong, sustainable municipal financial position	1 action plan development by January 2022	N/A	1 action plan development by end of September 2021	Achieved 1 action plan development by end of September 2021	Q1 Achieved 1 action plan development was done Q2 Achieved 1 action plan development was done	Q1 N/A Q2 N/A	1 copy of action plan development
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of audit action plan implemented by June 2022	12 monthly reports on implementation of audit action plan by June 2022	N/A	1 monthly report on implementation of audit action plan by end of September	1 monthly report on implementation of audit action plan by end of December	Q1 Achieved 1 monthly report on implementation of audit action plan	Q1 N/A	12 of copies monthly reports on implementation of audit action plan

					2021	2021	was submitted Q2 Achieved 1 monthly report on implementation of audit action plan was submitted	Q2 N/A	
Municipal Financial Management and Viability	To increase revenue collection to 100%	Number of monthly reports on timeous and accurate billing by June 2022	12 monthly reports on timeous billing and mailing of accounts to customers by June 2022	N/A	3 monthly reports on timeous billing and mailing of accounts to customers by end of September 2021	3 monthly reports on timeous billing and mailing of accounts to customers by end of December 2021	Q1 Achieved Billing is up to date for the first quarter. Currently statements of accounts are sent to the customers by using emails. VanZylsrus statements are delivered directly on house to house. Q2 Achieved Billing is up to date for the first quarter.	Q1 N/A Q2 N/A	12 copies of monthly reports on timeous billing and mailing of accounts to customers

							Currently statements of accounts are sent to the customers by using emails.		
Municipal Financial Management and Viability	To ensure revenue collection	Number of reports on collection rate by June 2022	50% average actual collection rate by June 2022	N/A	Data cleansing	12.5% average actual collection rate for the 2nd Quarter	Q1 Achieved 50% average actual collection rate for the 1 st QRT Q2 Achieved 37% average actual collection rate for the 2 nd QRT	Q1 N/A Q2 N/A	Proof of 50% collection rate
Municipal Financial Management and Viability	Data cleansing	Number of reports on bad debts written off by June 2022	1 on Bad debts written off by June 2022	N/A	Compilation of the report on data cleansing and identifying potential rate and services payers by September 2021	Submit Draft report on data cleansing to Council by December 2021	Q1 Achieved Compilation of the report on data cleansing and identifying potential rate and services payers was done Q2 Draft report	Q1 N/A Q2 N/A	Proof of debts written off

							on data cleansing was submitted to Council		
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of reports on debtors' reconciliation performed by June 2022	12 debtors reconciliation reports performed by June 2022	N/A	3 debtors reconciliation reports by September 2021	3 debtors reconciliation reports by December 2021	Q1 Achieved 3 debtors reconciliation reports was done Q2 3 debtors reconciliation reports was done	Q1 N/A Q2 N/A	12 copies of debtors reconciliation reports performed
Municipal Financial Management and Viability	To maintain a strong, sustainable municipal financial position	Number of interim property rates reports on supplementary valuation rolls completed and submitted by June 2022	3 interim and 1 consolidated property rates report on the supplementary valuation roll completed submitted by June 2022	N/A	1 report on Interim property rates run by September 2021	1 report on Interim property rates run by December 2021	Q1 Achieved 1 New General Valuation Roll and Supplementary valuation has been implemented in the 1 st QRT Q2 1 New General Valuation Roll and Supplementary valuation has been implemented	Q1 N/A Q2 N/A	3 copies of interim and 1 consolidated property rates report on the supplementary valuation roll

							d in the 2 nd QRT		
Municipal Financial Management and Viability	To compile number of section 71, Monthly budget statement and salaries reports	Number of section 71, Monthly budget statement and salaries reports submitted by June 2022	12 reports of section 71 submitted to the Mayor, Council and National and Provincial Treasury by June 2022	N/A	3 reports of section 71, submitted to Mayor, Council National and Provincial Treasury by September 2021	3 reports of section 71, submitted to Mayor, Council and National and Provincial Treasury December 2021	Q1 Achieved 3 reports of section 71, submitted to Mayor, Council National and Provincial Treasury by September 2021 Q2 Achieved 3 reports of section 71, submitted to Mayor, Council National and Provincial Treasury by beginning of January 2022.	Q1 N/A Q2 N/A	Copies of 12 reports of section 71 and council resolution number
Municipal Financial Management and Viability	To compile MFMA quarterly reports	Number of MFMA quarterly reports compiled and submitted to Council and National and Provincial Treasury (ME, BM, LTC, MFM implementation plan) by June	4 reports each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury by June 2022	N/A	1 report each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury by September	1 report each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury by December	Q1 Achieved 1 report each (ME, BM, LTC, MFM implementation plan) submitted to Council and	Q1 N/A	4 reports and council resolution number Proof of submission to national and provincial treasury

		2022			2021	2021	National and Provincial Treasury by September 2021 Q2 Achieved 1 report each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury by beginning of January 2022.	Q2 N/A	
Municipal Financial Management and Viability	To compile MFMA quarterly reports	Number of sec 52 reports on the implementation of the budget and financial affairs of the municipality submitted to council by June 2022	4 quarterly reports on sec 52 reports on the implementation of the budget and financial affairs of the municipality submitted to Council by June 2022	N/A	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by September 2021	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by December 2021	Q1 Achieved 1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council Q2	Q1 N/A Q2 N/A	Copies of 4 quarterly reports on sec 52 reports on the implementation of the budget and financial affairs of the municipality

							Achieved 1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by beginning of January 2022.		
Municipal Financial Management and Viability	To review delegation of system	Number of delegations of system reviewed by September 2021	1 delegation of system reviewed by June 2022	N/A	1 delegation of system reviewed by September 2021	1 delegation of system reviewed by December 2021	Q1 Not Achieved Q2 Achieved Delegation of system reviewed was adopted	Q1 Reasons for Deviation: Delegation of system reviewed and Council referred back Remedial Action: Target to be performed in the next quarter Q2 N/A	Reviewed copy of delegation of system
Municipal Financial Management and Viability	To ensure that all creditors are paid within 30 days	Number of creditors owed and paid within 30 days by June 2022	All creditors paid within 30 days by June 2022	N/A	All creditors owed and paid within 30 days by September 2021	All creditors owed and paid within 30 days by December 2021	Q1 Not Achieved	Q1 Reasons for Deviation: Late submission of Invoices Remedial	List of all creditors paid within 30 days

							Q2 Not Achieved	<p>Action: To request submission of invoices on time</p> <p>Q2 Reasons for Deviation: Late submission of Invoices</p> <p>Remedial Actions: To request submission of invoices on time</p>	
Municipal Financial Management and Viability	To compile MFMA quarterly reports	Number of reports on withdrawals submitted to Council, NT, PT and AG by June 2022	4 reports on withdrawals submitted to Council, National and Provincial Treasury by June 2022	N/A	1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2021	1 report on withdrawals submitted to Council, National and Provincial Treasury by December 2021	<p>Q1 Achieved 1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2021</p> <p>Q2 Achieved 1 report on withdrawals was submitted to Council, National and Provincial Treasury beginning of December</p>	<p>Q1 N/A</p> <p>Q2 N/A</p>	<p>4 Copies of reports on withdrawals</p> <p>Council resolution numbers</p> <p>Proof of submission to national and provincial treasury</p>

							2021		
Municipal Financial Management and Viability	To compile MFMA quarterly reports on investments	Number of reports on investment made and submitted to Council by June 2022	4 quarterly reports on investments made and submitted to Council by June 2022	N/A	1 quarterly report on investments made and submitted to council by September 2021	1 quarterly report on investments made and submitted to council by December 2021	Q1 Achieved 1 quarterly report on investments made and submitted to council by September 2021 Q2 Achieved 1 quarterly report on investments made and submitted to council beginning of December 2021	Q1 N/A Q2 N/A	Copy of report on investments made Council resolution number
Municipal Financial Management and Viability	To report on all contracts awarded	Number of contracts awarded reported to Council by June 2022	Report to Council on all contracts awarded by June 2022	N/A	Report on all contracts awarded submitted to council by September 2021 List of all contracts awarded submitted to council	Report on all contracts awarded submitted to council by December 2021 List of all contracts awarded submitted to council	Q1 Not Achieved Q2 Not Achieved	Q1 Reason for Deviation: There were no contracts that were advertised Q1 September 2021. Remedial Action: Contracts will be advertise next quarter. Q2 Reason for	List of all contracts awarded Council resolution number

								Deviation There were no contracts that were advertised Q2 December 2021. Remedial Action Contracts will be advertise next quarter	
Municipal Financial Management and Viability	To update suppliers database	Number of updated suppliers database by June 2022	4 updated suppliers database by June 2022	N/A	1 updated suppliers database by September 2021	1 updated suppliers database by December 2021	Q1 Achieved 1 updated suppliers database was done by September 2021 Q2 Achieved 1 updated suppliers database was done by December 2021	Q1 N/A Q2 N/A	4 Copies of updated supplier database
Municipal Financial Management and Viability	To publicize all contracts awarded on the municipal website	Number of published contracts awarded on the municipal website by June 2022	4 publications contracts awarded on the municipal website by June 2022	N/A	Publication of contracts awarded on the municipal website by September 2021	Publication of contracts awarded on the municipal website by December 2021	Q1 Not Achieved	Q1 Reason for Deviation: There were no contracts that were advertised Q1 September 2021. Remedial Action: Contracts will be	Proof of publication of contracts awarded

							<p>Q2 Not Achieved</p>	<p>advertise next quarter. Q2 Reason for Deviation: There were no contracts that were advertised Q1 September 2021.</p> <p>Remedial Action: Contracts will be advertise next quarter.</p>	
<p>Municipal Financial Management and Viability</p>	<p>To compile a GRAP compliant Asset register for Council</p>	<p>Number of updated GRAP compliant asset register by June 2022</p>	<p>1 updated GRAP compliant asset register completed and submitted to Office of the Auditor General by June 2022</p>	<p>R0.00</p>	<p>1 updated GRAP compliant asset register completed and submitted to Council by September 2021</p>	<p>1 updated GRAP compliant asset register completed and submitted to Council by December 2021</p>	<p>Q1 Achieved 1 updated GRAP compliant asset register completed and submitted to Council by September 2021</p> <p>Q2 Achieved 1 updated GRAP compliant asset register completed and</p>	<p>Q1 N/A</p> <p>Q2 N/A</p>	<p>Copy of updated GRAP compliant asset register</p>

							submitted to Council by December 2021		
Municipal Financial Management and Viability	To perform monthly inventory stock counts.	Number of inventory stock counts by June 2022	12 monthly reports on inventory stock counts performed by June 2022	N/A	3 Monthly reports on inventory stock counts performed by September 2021	3 Monthly reports on inventory stock counts performed by December 2021	Q1 Achieved 3 Monthly reports on inventory stock counts performed by September 2021 Q2 Achieved 3 Monthly reports on inventory stock counts performed by December 2021	Q1 N/A Q2 N/A	12 copies of monthly reports on inventory stock count performed
Local Economic Development	To create job opportunities through EPWP programme	Number of Jobs created through Expanded Public Works Programme (EPWP) by June 2022	240 jobs created through EPWP by June 2022	N/A	60 jobs created through EPWP by September 2021	60 jobs created through EPWP by December 2021	Q1 Achieved 60 participants were recruited Q2 Achieved 60 participants were recruited	Q1 N/A Q2 N/A	list of appointed people

Local Economic Development	To support SMME development	Number of SMME (sub-contractors) supported by June 2022	20 SMME (sub-contractors) supported by June 2022	N/A	5 SMME (sub-contractors) supported by September 2021	5 SMME (sub-contractors) supported by December 2021	Q1 Achieved 5 sub-contractors were appointed Q2 Achieved 5 sub-contractors were appointed	Q1 N/A Q2 N/A	List of 20 SMMEs (sub-contractors) supported
Local Economic Development	To support SMME development	Number of Local Economic Development Projects coordinated and supported by June 2022	24 Local Economic Development Projects coordinated and supported by June 2022	N/A	6 Local Economic Development Projects coordinated and supported by September 2021	6 Local Economic Development Projects coordinated and supported by December 2021	Q1 Achieved 6 projects were supported Q2 Achieved 6 projects were supported	Q1 N/A Q2 N/A	List of 24 Economic Development Projects coordinated and supported
Local Economic Development	Promote Economic Development and Tourism	Number of LED summit held by December 2022	LED summit held by December 2022	R340 000.00		Hold an LED summit by December 2021	Not Achieved	Reasons for Deviation: Due to Covid 19 restrictions. Remedial Actions: Will be conducted in the next financial year.	LED Summit report and attendance register and other copies of activities
Local Economic Development	To Promote Tourism	Number of tourism boards to be erected by June 2022	6 tourism boards by June 2022	R45 000.00	Appointment of service providers by September 2021	Progress report of tourism boards erected by December 2021	Q1 Not Achieved	Q1 Reason for Deviation: Conducting of audit in all tourism attraction areas was delayed by the vastness of the area.	Q1 Appointment letter Q2 Close out report

								<p>Q2 Not Achieved</p> <p>Remedial Action: Tourism boards will be procured in Q2</p> <p>Q2 Reasons for Deviation: The initial beneficiary identified had been changed and the process to identify the one started and that delayed</p> <p>Remedial Action: Progress report of tourism boards will be erected next quarter</p>	
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Corporate Objectives, Key Performance Indicators and Targets

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	PROGRAMME	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	QUARTERLY TARGET		PROGRESS REPORT	REASONS FOR DEVIATION AND REMEDIAL ACTION	PORTFOLIO OF EVIDENCE
						QRT1	QRT2			
Basic Service Delivery	Coordination of the Provision of Electricity	Integrated National Electrification Programme	Number of Reports on Queries attended to in Hotazel and Vanzylsrus	4 Quarterly Reports Submitted before the end of June 2022	Unfunded UP023	1 Quarterly Report submitted before End of September 2021	1 Quarterly Report submitted before End of December 2021	Q1 & Q2 Targets Achieved	None	Quarterly Reports
			Number of Reports on the Queries attend to by Eskom	4 Quarterly Reports Submitted by the End of June 2022	Unfunded UP024	1 Quarterly Report submitted before End of September 2021	1 Quarterly Report submitted before End of December 2021	Q1 & Q2 Targets Achieved	None	Quarterly Reports
			Number of Monitoring Reports on the Electrification and Infills	4 Quarterly Reports Submitted by the End of June 2022	Unfunded UP025	1 Quarterly Report submitted before End of September 2021	1 Quarterly Report submitted before End of December 2021	Q1 & Q2 Targets Achieved	None	Quarterly Reports
	Provide Roads	Rural Roads Programme	Number of Roads Upgraded	3 Roads Upgraded by the end of June 2022	R 15 695 445.50 CP001	3 Roads Handed over to the Contractor before the end of September 2021		Q1 Target Achieved	N/A	N/A
			Distance of Roads Maintained	2 000 km of internal roads maintained in all 15 wards by June 2022	Funded CP002	500 km of internal roads maintained in 15 wards by September 2021	500 km of internal roads maintained in 15 wards by December 2021	Q1 & Q2 Targets Achieved	None	Grader Report
			Funds for Road Master Plan	Obtain Funding for the Development of	Unfunded UP026	Develop an Application Proposal	Submit Application before the	Q1 and Q2 Target Not	Reason for deviation DBSA/MISA	Communication with DBSA/MISA

				a Road Master plan before the end of June 2022		before the end of September 2021	end of December 2021	Achieved	was approached to develop a Road Master Plan	
Provide Water	Rural Water Programme	Number of Villages having access to New Water Infrastructure	6 Practical Completion Certificates for Water Infrastructure Constructed, Submitted by the end of June 2022	R 70 246 554.52 CP003	6 Water Infrastructure Projects Handed Over to the Contractor before the end of September 2021			Q1 Target not Achieved, only 3 were handed over, i.e. Manyeding phase 3, Maseohat she phase 2 and Maphinick phase 2	Reason for deviation End of contracts of service provider Remedial action New contractors appointed in December 2021	Appointment letters
		Water Operations and Maintenance Plan Implemented	4 Quarterly Reports on the Implementation of the Operation and Maintenance Plan, submitted before the end of June 2022	Unfunded UP027	1 Quarterly Report submitted before End of September 2021	1 Quarterly Report submitted before End of December 2021	Q1 & Q2 Targets achieved	None	O&M Quarterly Reports	
		Water Services Development Plan (WSDP) Implemented	4 Quarterly Reports on the Implementation of the WSDP, submitted before	Unfunded UP028	1 Quarterly Report submitted before End of September	1 Quarterly Report submitted before End of December	Q1 & Q2 Targets Achieved	N/A		

				the end of June 2022		2021	2021			
			Blue Drop Improvement Plan Implemented	4 Quarterly Reports on the Implementation of the Blue Drop Implementation Plan, submitted before the end of June 2022	Unfunded UP029	1 Quarterly Report submitted before End of September 2021	1 Quarterly Report submitted before End of December 2021	Q1 & Q2 Targets Achieved	N/A	
			Green Drop Improvement Plan Implemented	4 Quarterly Reports on the Implementation of the Green Drop Implementation Plan, submitted before the end of June 2022	Unfunded UP030	1 Quarterly Report submitted before End of September 2021	1 Quarterly Report submitted before End of December 2021	Q1 & Q2 Targets Achieved	N/A	
			Regulatory Performance Measurement System (RPMS) Implemented	4 Quarterly Reports on the Implementation of RPMS, submitted before the end of June 2022	Unfunded UP031	1 Quarterly Report submitted before End of September 2021	1 Quarterly Report submitted before End of December 2021	Q1 & Q2 Targets Achieved	None	The regulatory actions and action plans register
	Provision of Dry Sanitation	Rural Sanitation Programme	Number of Dry Sanitation units Erected	1 100 Happy Letters submitted for Dry Sanitation Units Erected, before the end of June 2022	R 17 065 000.00 CP004	3 Villages handed over to the Contractor before the end of September 2021		Q1 Target achieved	N/A	

Corporate Objectives, Key Performance Indicators and Targets

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	PROGRAMME	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	QUARTERLY TARGET		PROGRESS REPORT	REASONS FOR DEVIATION AND REMEDIAL ACTION	PORTFOLIO OF EVIDENCE
						QRT1	QRT2			
Basic Service Delivery	To Developed wall to wall Land Use Management Scheme	Reports per phases on Development of Land Use Management Scheme	Number of Developed Land Use Management Scheme	1 received and approved Land Use Management Land Use Scheme by June 2022	R1,200.000.00 CP005	Report on Approved Inception Report and Phase 1 by September 2021	Report on Approved Phase 2 by December 2021	Q1 & Q2 Targets Not Achieved	Reason for deviation Delays on procurement Remedial action Inception report to be done in the third quarter	Approved inception and phase 2 reports
	To survey 9 Residential and Business sites at Vanzylsrus	Survey of 9 Residential and Business Sites at Vanzylsrus	Number of Surveyed sites at Vanzylsrus	Approved and Registered Surveyed sites at Vanzylsrus by June 2022	R200,000.00 CP006	Report on Complete Contour Survey by September 2021	Progress report on actual survey by December 2021	Q1 & Q2 Targets Achieved	N/A	Q1 Report on completed Contour survey Q2 Report on Daft Subdivisions for all surveyed sites
	To Transfer 87 Properties at Vanzylsrus from John Taolo-Gaetsewe District Municipality to Joe Morolong Local Municipality	Transfer of Properties	Number of Properties Transferred from John Taolo-Gaetsewe District Municipality to Joe Morolong Local Municipality	87 properties registered under Joe Morolong Local Municipality as per the Tittle Deeds Register by June 2022	R100,000.00 CP007	Appointment of Conveyancer by September 2021	Report on Deeds Search and Verification of Properties to be Transferred By December 2021	Q1 Target Achieved Q2 Target not achieved	Q2 Reason for deviation Still awaiting for confirmation latter from John Taolo Gaetsewe District Municipality Remedial action Deeds search and verification of sites to be done during the 3 rd Quarter	Appointment letter

	To report on Implementation of SPLUMA and Functionality of Tribunal	Implementation of SPLUMA at Joe Morolong Local Municipality	Number of reports on the implementation of SPLUMA and Functionality of the Tribunal	4 Quarterly Reports on the Implementation of SPLUMA and Functionality of Tribunal by June 2022	R75.000.00 CP008	1 Quarterly report on implementation of SPLUMA and Functionality of Tribunal September 2021	1 Quarterly report on implementation of SPLUMA and Functionality of Tribunal By December 2021	Q1 & Q2 Targets Achieved	N/A	Q1 and Q2 Quarterly report on implementation of SPLUMA and Functionality of Tribunal
Basic Service Delivery	To Receive and Process Land Development application as and when there are new applications.	Land Development Applications	Receive and Process applications as and when there are new applications	4 Quarterly Reports on New Received and Processes Applications by June 2022	Unfunded UP033	1 Quarterly Report on received and Processed Applications by September 2021	1 Quarterly Report on received and Processed Applications by December 2021	Q1 & Q2 Targets Achieved	N/A	Q1 and Q2 Quarterly report on received and processed application
	To Provide Housing	Provision of Low Cost Housing	Number of reports on coordination of low cost houses constructed	4 quarterly reports on coordination of low cost houses constructed by June 2022	Unfunded UP034	1 quarterly report on coordination of low cost houses constructed by September 2021	1 quarterly report on coordination of low cost houses constructed by December 2021	Q1 & Q2 Targets Achieved	N/A	2 quarterly reports Minutes and Attendance register of Housing meetings
	Promote safe and clean environment	Promotion of safe and clean environment	Number of awareness campaigns conducted by June 2022	4 awareness campaigns by June 2022	Unfunded UP036	1 awareness campaign by September 2021	1 awareness campaign by December 2021	Q1 & Q2 Targets Achieved	N/A	Copy of notice for the awareness campaign Attendance registers for the campaigns

Basic Services Delivery	Promote safe and clean environment	Promotion of safe and clean environment	Number of households provided with refuse removal services in Hotazel Vanzylsrus by June 2022	1144 households provided with refuse removal services in Hotazel Vanzylsrus by June 2022	Unfunded UP033	1144 households provided with refuse removal services in Hotazel Vanzylsrus by September 2021	1144 households provided with refuse removal services in Hotazel Vanzylsrus by December 2021	Q1 & Q2 Targets Achieved	N/A	2 quarterly reports Copies of waste collection
	Promote safe and clean environment	Promotion of safe and clean environment	Number of reports on coordination Working Of Fire by June 2022	4 reports on coordination Working Of Fire by June 2022	Unfunded UP034	1 report on coordination Working Of Fire by September 2021	1 report on coordination Working Of Fire by December 2021	Q1 & Q2 Targets Achieved	N/A	2 quarterly report on coordination of WOF Minutes of monthly meetings Attendance registers WOF route form National Statistical Fire Report Form
	Promote safe and clean environment	Promotion of safe and clean environment	Number of reports on coordination of Glenred landfill site established by June 2022	4 reports on coordination of Glenred landfill site established by June 2022	R40 000 00 0,00 OP005	1 report on coordination of Glenred landfill site established by September 2021	1 report on coordination of Glenred landfill site established by December 2021	Q1 & Q2 Targets Achieved	N/A	1 quarterly report Copies of the PAC minutes Attendance register
	Promote safe and	Promotion of safe and	Number of reports on the	4 reports on the	Unfunded UP035	1 report on the	1 report on the	Q1 & Q2 Targets Achieved	N/A	Reports on the establishment

	clean environment	clean environment	establishment of Hotazel landfill site by June 2022	establishment of Hotazel landfill site by June 2022		establishment of Hotazel landfill site by September 2021	establishment of Hotazel landfill site by December 2021			of Hotazel landfill site.
Basic Services	Provide recreational facilities	Provision of recreational facilities	Number of community halls constructed by June 2022	1 community hall constructed by June 2022	R4 000 000,00 CP009	1 progress report on construction of community hall by September 2021	1 progress report on construction of community hall by December 2021	Q1 & Q2 Targets Achieved	N/A	2 reports on the construction of community hall
	Provide recreational facilities	Maintenance of recreational facilities maintained	Number of recreational facilities maintained by June 2022	25 recreational facilities maintained by June 2022	R300 000,00 OP006	25 recreational facilities maintained by September 2021	25 recreational facilities maintained by December 2021	Q1 & Q2 Targets Achieved	N/A	25 Recreational Facilities maintained Site visit note

Corporate Objectives, Key Performance Indicators and Targets

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	PROGRAMME	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	QUARTERLY TARGET		PROGRESS REPORT	REASONS FOR DEVIATION AND REMEDIAL ACTION	PORTOFOLIO OF EVIDENCE
						QRT1	QRT2			
Good governance and Community participation	Empowerment of designated groups	Special programmes	Number of reports on the development of designated groups (Youth, women, children, elderly persons and people with disabilities)	4 reports on the development of designated groups by June 2022	R215, 00. 000 OP007	1 report on the development of designated groups by September 2021	1 report on the development of designated groups by December 2021	Q1 & Q2 Targets Achieved	N/A	Report to be submitted to the next Council meeting.
		Special programmes	Number of reports on the functionality of the Local AIDS Council (LAC)	4 reports on the functionality of the LAC by June 2022	R10, 000. 00 OP008	1 report on the functionality of the LAC by September 2021	1 report on the functionality of the LAC by December 2021	Q1 & Q2 Targets Achieved	N/A	Report to be submitted to the next Council meeting.
Basic Services Delivery	Provide library services	Provision of library services	Number of reports on coordination of library services by June 2022	4 reports on coordination of library services by June 2022	R1 638 000,00 OP009	1 report on coordination of library services by September 2021	1 report on coordination of library services by December 2021	Q1 & Q2 Targets Achieved	N/A	Q1 and Q2 reports on coordination of library services
	Upgrading of cemeteries	Expanded Public Works Programme	Number of cemeteries upgrading by June 2016	16 cemeteries upgraded by June 2022	R1 000 000,00 CP010	16 villages consulted on upgrading of cemeteries by September 2021	Progress on 16 cemeteries upgraded by December 2021	Q1 & Q2 Targets Achieved	N/A	Q1 and Q2 reports on upgrading of cemeteries

	Provide traffic services	Construction of DLTC	Number of DLTC constructed by June 2022	4 reports on construction of DLTC June 2022	R2 000 000,00 OP010	1 report on construction of DLTC September 2021	1 report on construction of DLTC December 2021	Q1 & Q2 Targets Achieved	N/A	Q1 and Q2 reports on construction of DLTC
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Corporate Objectives, Key Performance Indicators and Targets

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	PROGRAMME	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	QUARTERLY TARGET		PROGRESS REPORT	REASONS FOR DEVIATION AND REMEDIAL ACTION	PORTFOLIO OF EVIDENCE
						QRT1	QRT2			
Good governance and Community Participation	Enhance Stakeholder Participation committees	Community participation	Number of reports on the functionality of ward committees	4 report on the functionality of ward committee by June 2022	R700, 00. 00 OP011	1 report on functionality by September 2021	1 report on functionality by December 2021	Q1 & Q2 Targets Achieved	N/A	Report to be submitted to the next Council meeting.
	Enhance Stakeholder Participation	Community participation	Number of reports on the speakers forum meetings sat	4 report on the speakers forum meetings by June 2022	Unfunded UP037	1 report on the speakers forum meeting by September 2021	1 report on the speakers forum meeting by December 2021	Q1 & Q2 Targets Achieved	N/A	Report to be submitted to the next Council meeting.

Corporate Objectives, Key Performance Indicators and Targets

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	PROGRAMME	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	QUARTERLY TARGET		PROGRESS REPORT	REASONS FOR DEVIATION AND REMEDIAL ACTION	PORTFOLIO OF EVIDENCE
						QRT1	QRT2			
Municipal Finances And Financial Viability	Implement cash flow management	Monthly reconciliations performed on Cashbook and bank	12 monthly cashbook and bank reconciliation reports each by June 2022	12 monthly cashbook and bank reconciliation reports	Unfunded UP038	3 monthly cashbook and bank reconciliation reports by September 2021	3 monthly reports on timeous billing and submission of accounts by end of December 2021	Q1 & Q2 Targets Achieved	None	Monthly reconciliations performed on cashbook and bank
	To compile Reports on timeous billing and submission of accounts	Reports on timeous billing and submission of accounts	Timeous and accurate billing	12 monthly reports on timeous billing and submission of accounts by end of June 2022	Unfunded UP039	3 monthly reports on timeous billing and submission of accounts by end of September 2021	3 monthly reports on timeous billing and submission of accounts by end of December 2021	Q1 & Q2 Target Achieved	None	Bill-R reports
	To compile debtors reconciliation reports performed	Debtors reconciliation reports performed	Number of reports on debtors' reconciliation performed.	12 debtors reconciliation reports performed by June 2022	Unfunded UP040	3 debtors reconciliation reports by September 2021	3 debtors reconciliation reports by December 2021	Q1 & Q2 Targets Achieved	None	6 Debtors reconciliation reports.
	To compile interim and 1 consolidated property rates report on the supplementar	Interim and 1 consolidated property rates report on the supplementary valuation roll	Number of interim property rates reports on supplementary valuation rolls completed and submitted.	3 interim and 1 consolidated property rates report on the supplement	R1,750,000 OP011	1 report on Interim property rates run by September 2021	1 report on Interim property rates run by December 2021	Q1 & Q2 Targets Achieved	None	Interim and 1 consolidated property rates report on the supplementary valuation rolls completed and

	ary valuation roll			ary valuation roll completed submitted by June 2022						submitted to the next council.
	To compile credible budget		1 credible budget compiled		Unfunded UP042	1 Budget locking certificate submitted to National and Provincial Treasury by September 2021		Q1: Target Achieved	None	1 budget locking certificate and proof of submission to Council, National and Provincial Treasury
	To compile number of section 71, Monthly budget statement and salaries reports	Number of section 71, Monthly budget statement and salaries reports submitted	Number of section 71, Monthly budget statement and salaries reports submitted	12 reports of section 71, Monthly budget statement and salaries submitted to the Mayor, Council and National and Provincial Treasury by June 2022	Unfunded UP043	3 reports of section 71, Monthly budget statement and salaries submitted to Mayor, Council National and Provincial Treasury by September 2021	3 reports of section 71, Monthly budget statement and salaries submitted to Mayor, Council and National and Provincial Treasury December 2021	Q1 & Q2: Targets Achieved	None	6 reports of section 71, Monthly budget statement and salaries submitted to the Mayor, Council and National and Provincial Treasury and proof of submission thereof.
	To compile number of MFMA quarterly reports(ME,	Number of MFMA quarterly reports compiled and	Number of MFMA quarterly reports compiled and	4 reports each (ME, BM, LTC, MFM implementation	Unfunded UP044	1 report each (ME, BM, LTC, MFM implementation	1 report each (ME, BM, LTC, MFM implementation plan)submitted	Q1 & Q2: Targets achieved	None	2 reports each (ME, BM, LTC, MFM implementation plan)

Municipal Finances And Financial Viability	BM, LTC, MFM implementation plan)	submitted to Council and National and Provincial Treasury (ME, BM, LTC, MFM implementation plan)	submitted to Council and National and Provincial Treasury (ME, BM, LTC, MFM implementation plan)	on plan)submitted to Council and National and Provincial Treasury by June 2022		plan)submitted to Council and National and Provincial Treasury by September 2021	to Council and National and Provincial Treasury by December 2021			submitted to Council and National and Provincial Treasury and proof of submission.
	To compile number of sec 52 reports on the implementation of the budget and financial affairs of the municipality	Number of sec 52 reports on the implementation of the budget and financial affairs of the municipality submitted to council	Number of sec 52 reports on the implementation of the budget and financial affairs of the municipality submitted to council	4 quarterly reports on sec 52 reports on the implementation of the budget and financial affairs of the municipality submitted to Council by June 2022	Unfunded UP045	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by September 2021	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by December 2021	Q1 & Q2: Targets achieved	None	2 quarterly reports and proof of submission to council.
	To compile number of reports on withdrawals	Number of reports on withdrawals submitted to Council, NT, PT and AG	Number of reports on withdrawals submitted to Council, NT, PT and AG	4 reports on withdrawals submitted to Council, National and Provincial Treasury by June 2022	Unfunded UP046	1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2021	1 report on withdrawals submitted to Council, National and Provincial Treasury by December 2021	Q1 & Q2: Target achieved	None	2 reports on withdrawals and proof of submission to council, National and Provincial Treasury
	To compile number of conditional	Number of conditional grants	Number of conditional grants	12 reports each on conditional	Unfunded UP047	3 reports each on conditional	3 reports each on conditional grants	Q1 & Q2: Targets achieved	None	6 reports each on conditional grants

Municipal Finances And Financial Viability	grants expenditure reports	expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG RBIG and MWIG)	expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG RBIG and MWIG)	grants expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by June 2022		grants expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by September 2021	expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by December 2021			expenditure reports submitted to council, Treasury(Provi ncial and National) and proof of submission
	To compile number of system of delegations developed and reviewed.	Number of system of delegations developed and reviewed.	Number of system of delegations developed and reviewed.	1 report of system of delegations reviewed by September 2021	Unfunded UP048	1 report of system of delegations reviewed by September 2021		Q1: Target Not Achieved	Reason for deviation Referred back by Council. It will be submitted back to council in the third quarter report Remedial action Will be taken back to Council by 3 rd quarter	None
	To compile reports on the payment of creditors	Reports on the payment of creditors	Number of reports on the payment of creditors within 30 days.	12 reports on the payment of creditors within 30	Unfunded UP049	3 reports on the payment of creditors within 30 days by	3 reports on the payment of creditors within 30 days by December	Q1 & Q2: Targets Achieved	None	Q1 & Q2 reports on payments of creditors within 30days

				days by June 2022		September 2021	2021			submitted to the council
	To compile quarterly reports on investments	Quarterly reports on investments	Number of reports on investment made and submitted to Council	4 quarterly reports on investments made and submitted to council by June 2022	Unfunded UP051	1 quarterly report on investments made and submitted to Council by September 2021	1 quarterly report on investments made and submitted to Council by December 2021	Q1 & Q2 Targets Achieved	None	Q1 Reports on investment made and submitted to council and Q2 still to be submitted to the next council meeting
	To compile reports for the contracts awarded	12 reports for the contracts awarded	Number of reports for the contracts awarded submitted to council	12 reports for the contracts awarded submitted to council by June 2022	Unfunded UP052	3 reports for the contracts awarded submitted to Council by September 2021	3 reports for the contracts awarded submitted to Council by December 2021	Q1 & Q2 Targets Achieved	None	Q1 report submitted to the council Q2 report will be submitted to the next council.
	To compile 12 reports for the contracts awarded	12 reports for the contracts awarded	Number of reports for the contracts awarded submitted to council	12 reports for the contracts awarded submitted to council by June 2022	Unfunded UP054	3 reports for the contracts awarded submitted to Council by September 2021	3 reports for the contracts awarded submitted to Council by December 2021	Q1 & Q2 Targets Achieved	None	Q1 report submitted to the council Q2 report will be submitted to the next council.
	To compile 4 reports on the update of suppliers database	4 reports on the update of suppliers database	Number of reports on the update of suppliers database	4 reports on the update of suppliers database by June 2022	Unfunded UP055	1 report on the update of suppliers database by September 2021	1 report on the update of suppliers database by December 2021	Q1 & Q2 Targets Achieved	None	Q1 achieved and submitted to council Q2 report on suppliers database will be submitted in the next

Municipal Finances And Financial Viability	To compile 4 reports on the publication of contracts awarded on the municipal website	4 reports on the publication of contracts awarded on the municipal website	Number of reports on the publication of contracts awarded on the municipal and Treasury website	4 reports on the publication of contracts awarded on the municipal website by June 2022	Unfunded UP056	1 report on the publication of contracts awarded on the municipal website by September 2021	1 report on the publication of contracts awarded on the municipal website by December 2021	Q1 & Q2 Targets Achieved	None	council meeting Number of reports on the publication of contracts awarded on the municipal and Treasury website
	To compile number of monthly reconciliations performed on Cashbook and bank	Monthly reconciliations performed on Cashbook and bank	Number of monthly reconciliations performed on Cashbook and bank	1 report on the update of GRAP compliant asset register completed and submitted to Office of the Auditor General by August 2021	Unfunded UP057	1 report on the update of GRAP compliant asset register completed and submitted to Office of the Auditor General by August 2021		Q1 Target Achieved	None	1 report on the update of GRAP compliant asset register completed and submitted to Office of the Auditor General by August 2021
Municipal Finances And Financial Viability	To compile number of monthly reconciliations performed on VAT	Monthly reconciliations performed on VAT	Number of monthly reconciliations performed on VAT	1 report on the audit of heritage assets submitted to Council by June 2022	Unfunded UP058	Report on consultation of all stakeholders by September 2021	Report on identification of Heritage assets by December 2021	Q1 & Q2 Targets Not Achieved	Reason for deviation Unavailability of various stakeholders Remedial action To be implemented before the end	N/A

	To compile number of monthly reconciliations performed on Payroll.	Monthly reconciliations performed on Payroll.	Number of monthly reconciliations performed on Payroll.	12 monthly reports on inventory stock count performed by June 2022	Unfunded UP060	3 Monthly reports on inventory stock counts performed by September 2021	3 Monthly reports on inventory stock counts performed by December 2021	Q1 & Q2 Targets Achieved	of the financial year None	Number of monthly reconciliations performed on Payroll.

Corporate Objectives, Key Performance Indicators and Targets

KEY PERFORMANCE AREAS (KPA)	STRATEGIC OBJECTIVE	PROGRAMME	KEY PERFORMANCE INDICATORS (KPI)	ANNUAL TARGET	BUDGET	QUARTERLY TARGET		PROGRESS REPORT	REASONS FOR DEVIATION AND REMEDIAL ACTIONS	PORTFOLIO OF EVIDENCE
						QRT1	QRT2			
Local Economic Development	Promote Economic Development and Tourism	Job creation Programme	Number of Jobs created through Expanded Public Works Programme (EPWP)	240 jobs created through EPWP by June 2022	Unfunded UP061	60 jobs created through EPWP by September 2021	60 jobs created through EPWP by December 2021	Q1 & Q2 Targets Achieved	None	Q1 and Q2 Reports on Jobs created through Expanded Public Works Programme (EPWP)
	Promote Economic Development and Tourism	Enterprise Development Program	Number of SMME supported	20 SMME supported by June 2022	Unfunded UP062	5 SMME supported by September 2021	5 SMME supported by December 2021	Q1 & Q2 Targets Achieved	None	Q1 and Q1 reports on SMMEs supported
	Promote Economic Development and Tourism	Enterprise Development Program	Number of Local Economic Development Projects coordinated and supported	24 Local Economic Development Projects coordinated and supported by June 2022	Unfunded UP063	24 Local Economic Development Projects coordinated and supported by September 2022	24 Local Economic Development Projects coordinated and supported by December 2021	Q1 & Q2 Targets Achieved	None	Q1 and Q2 reports on Local Economic Development Projects coordinated and supported
Local Economic Development	Promote Economic Development and Tourism	Promotion of Arts and Culture activities within JMLM	Number of Tourism exhibitions conducted	4 Tourism exhibitions conducted by June 2022	R100 000,00 OP013	1 Tourism exhibition conducted by September 2021	1 Tourism exhibition conducted by December 2021	Q1 & Q2 Targets Achieved	None	Attendance registers

Municipal Manager's Quality Certificate

JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

NC 451

QUALITY CERTIFICATE

I, Tebogo Tlhoale, Municipal Manager of Joe Morolong Local Municipality, hereby certify that-

(mark as appropriate)

The monthly budget statement

The quarterly report on the implementation of the budget and financial state of affairs of the municipality

The mid-year budget and performance assessment

for the mid-year of 2021/22 FY has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

PRINT NAME:.....

Municipal Manager of JOE MOROLONG LOCAL MUNICIPALITY (NC 451)

Signature:

Date :